#### Categories:

- 1: Comprehensive Community-Based Data-Driven Approaches to Preventing and Reducing Violent Crime
- 2: Providing for Funding of Neighborhood Probation and Parole Officers
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- 4: Hiring of Civilian Staff in Law Enforcement and Public Safety-Related Agencies
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- 6: Improving Resources and Services for Victims of Crime
- 7: Supporting Problem-Solving Courts
- 8: National Training and Technical Assistance Partnerships

Category	State	Applicant Name	Project Summary
1	MA	City of Lowell \$450,000	The City of Lowell, Massachusetts Police Department (LPD) will be awarded \$450,000 to continue comprehensive community-based, data-driven approaches to prevent and reduce violent crime. This funding will allow LPD to expand and enhance the Lowell Violence Reduction Initiative (LVRI). In recent years, Lowell, a diverse, mid-sized city of over 105,000 residents, has struggled with rising violent crime. The expanded LVRI will reduce violent crime by 10 percent, focusing on: 1) using crime statistics and problem-oriented policing to make areas less suitable for criminal activity; 2) strengthening partnerships—via facilitating information sharing, collaboration, and problem-solving—with state and federal law enforcement agencies to identify, target, and remove "impact players"; 3) preserving and creating jobs and promoting the local economy; 4) implementing proven strategies to engage community members with the goal of building trust, changing perceptions of crime, and encouraging open discussions; 5) institutionalizing these problem-solving techniques after grant funding is depleted. Refining LVRI will help Lowell reduce violent crime, increase public safety, and strengthen its economy by revitalizing city neighborhoods and protecting LPD's civilian jobs.
1	MA	City of Boston \$602,290	The Boston Public Health Commission (BPHC) will be awarded \$602,290 to continue comprehensive community-based, data-driven approaches to preventing and reducing violent crime. The Violence Intervention & Prevention (VIP) initiative addresses violence in four Boston neighborhoods with elevated rates of violence. BPHC has established the following goals for this funding: 1) enhance VIP by hiring four full-time personnel to coordinate collaboration and increase outreach to high-risk youth; 2) convene four neighborhood coalitions that include active participation by city service agencies, the Boston Police Department, residents, and community-based organizations; 3) provide outreach to 1,000 youth and enroll 500 youth from "hotspot" neighborhoods in afterschool, summer, and employment opportunities; 4) provide support and referrals to an additional 90 gunshot and stabbing victims per year through hospital-based intervention; 5) develop and implement a comprehensive data collection and reporting system; 6) develop and implement a VIP sustainability plan.  VIP uses a community engagement strategy to target each "hotspot" neighborhood with evidence-based best practices tailored to local needs. Coalitions in each neighborhood—made up of residents, community-based organization, and representatives from law enforcement and city agencies—meet at least monthly. The Division of Violence Prevention of the Division Boston Public Health coordinates VIP; community and city partners will be facilitated through monthly coalition meetings and biweekly workgroup meetings.

1	AZ	Sunnyside Neighborhood Association of Flagstaff Incorporated \$217,658	The Sunnyside and Southside Association of Flagstaff Incorporated (SSAFI) will be awarded \$217,658 to continue comprehensive community-based data-driven approaches to prevent and reduce violent crime. SSAFI is expanding its current neighborhood Re-Entry Program (GENISIS-X) to include a comprehensive employment component that provides job development and placement services, for Ex-Offenders returning to the neighborhoods. The Genisis X Program will expand program services to provide comprehensive Self-Sufficiency, Basic Life Skills & Employment Skills Training, Case Management and Job Development, Placement, Coaching and Mentoring to ex-offenders living within the Sunnyside and Southside neighborhoods. The intent of this project expansion is to: 1) Increase public safety, 2) Reduce recidivism among ex-felons returning to the designated Weed & Seed neighborhoods; 3) Improve self-sufficiency through gainful employment among the neighborhoods' ex-offenders (targeted population). Genisis-X Program Staff will provide the following services: Emergency Services Assistance; Government Application Assistance; Employment/Career Assistance; Employment - Job Referral and job placement assistance and General Case Management/Mentoring/Monitoring.
1	OR	Multnomah County District Attorney's Office \$248,642	Multnomah County District Attorney's Office (MCDA), Oregon, will be awarded \$217,658 to continue its comprehensive community-based, data-driven approach to prevent and reduce violent crime. MCDA will assign a full-time prosecutor to work with the Portland Police Bureau's Sex Offender Registration Detail (PPB SORD). MCDA and PPB SORD will aggressively investigate and prosecute all failures to register as a sex offender and educate community members on how to access information about sex offenders in their neighborhoods. MCDA will  1) work with the PPB SORD to reduce the Sex Offender Registration noncompliance rate by 10 percent (from 19 to 9 percent); 2) will increase prosecution of failure to register as a sex offender cases by 50 percent; 3) will present (together with PPB SORD) at six community forums and educate 200 citizens in person on how to use sex offender registration resources. One full time prosecutor's position will be created to handle sex offender cases. MCDA will collaborate and be collocated with PPB SORD and will be available 24 hours a day, 7 days a week to answer questions, give legal advice, and review warrants. MCDA and PPB will coordinate with the Oregon State Police Sex Offender Registration Unit, which tracks the registration information of all registered sex offenders residing in Oregon. MCDA and PPB will collaborate with the Department of Community Justice, which monitors the probations of all offenders convicted of felony failure to register as a sex offender.
1	PA	Allegheny County \$660,000	Allegheny County District Attorney Office will be awarded \$660,000 to continue comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The Violent Crimes and Firearms Task Force (VCFTF) coordinates law enforcement agencies to suppress gun violence in Allegheny County. The award will be used to continue to fund overtime requirements for VCFTF members to work on assigned investigations, reinstate two Assistant District Attorney positions to the Violent Crimes and Firearms Prosecution Unit (VCFU), and expand the VCFU with two additional Assistant District Attorney positions.  The VCFTF has established the following objectives: 1) coordinate law enforcement agencies to suppress violent crime; 2) create a specialized gun violence unit comprised of officers and prosecutors whose sole purpose is the investigation and prosecution of violent individuals and gangs; 3) ensure appropriate sentences are imposed against violent criminals; 4) review bond status of violent criminals and seek immediate adjustments when necessary; 5) initiate probation and parole revocation proceedings for violent offenders; 6) establish and maintain a database to help determine connections between violent offenders; and 7) proactively investigate, arrest, and prosecute gangs in target geographical locations, rather than just individual offenders.

1	WA		The City of Vancouver, Washington, will be awarded \$1,743,323 to continue comprehensive community-based data-driven approaches to prevent and reduce violent crime. The Vancouver Safe Streets Safe Communities Anti-Gang Initiative is to prevent and reduce gang crime and violence in Vancouver through: 1) suppression by establishing a regional gang task force that includes local law enforcement officers, corrections parole and probation officers, and coordination with federal partners; 2) intervention programs to connect gang members, at-risk youth, and their families with a combination of deterrence and social services; and 3) prevention through outreach programs for at-risk youth and their families. Vancouver will continue to conduct community assessments to 1) identify the local gang problem and 2) replicate the Project Safe Neighborhoods (PSN) Anti-Gang Initiative through coordination of suppression, intervention and reentry, and prevention components. The city will work with federal, state, and local public agencies and community partners to implement PSN Anti-Gang Initiative components, and FBI Safe Streets Task Force Violent Crime initiatives.
1	WA	City of Tacoma \$3,735,061	The City of Tacoma, Washington will be awarded \$3,735,061 to continue comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The Law Enforcement Support Agency (LESA) is responsible for providing integrated 911 communications, records management, and information technology for a consortium of 15 local and federal agencies. Tacoma, through LESA, has established the following objectives: 1) perform comprehensive community-based, data-driven crime analysis and intervention in real time, (thereby delivering suspect identification and location information to officers en route to violent crime incidents); 2) use community-based partnerships to apprehend criminals before they victimize others; 3) interdict chronic violent crime perpetrators and shut down the locations they operate from; 4) equip specific violent crime victim groups and communities (e.g., domestic violence) with sophisticated real time alarm and alert tools so they can summon immediate police intervention; and 5) enable 911 centers to "data sift" in real time. Tacoma, through LESA, will 1) hire two crime analysts, seven tactical analysis coordinators, and one program coordinator; 2) establish a Center in existing 911  Communications Center, complete with recognition (license plate, facial, and gunshot) and data mining and sharing capabilities; 3) partner with community action groups, such as the Crystal Judson Family Justice Center, Safe Streets, local businesses, and citizens to exchange video and text; 4) establish a real time, shared database for tips and information exchange on recurring, chronic, and violent crime; 5) reduce violent crime; and 6) increase violent crime arrests.
1	MD	Baltimore City Health Department \$1,000,000	The Baltimore City Health Department (BCHD) will be awarded \$1 million to continue and expand comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The BCHD will preserve and expand the Safe Streets initiative (Safe Streets) to reduce the incidence of violent crime in targeted Baltimore City communities. Safe Streets consists of five core components: community mobilization, outreach, public education, faith-based leader involvement, and criminal justice participation. Outreach and high-risk conflict mediation rely on outreach workers with "street" credibility to engage high-risk youth age 14–25 years involved in conflicts or potential conflicts and promote alternatives to violence. BCHD has established the following objectives: 1) retain the existing 31 jobs in the community sites and BCHD; 2) establish one new site in a targeted community; 3) create nine new jobs at the community and BCHD; 4) reduce the number of nonfatal shootings in the target communities by 50 percent within 2 years of site implementation; 5) reduce the number of homicides in the target communities by 50 percent within 2 years of implementation; 6) conduct community responses for every shooting or homicide within the target communities; 7) ensure each community response involves at least 20 community volunteers; 8) hold at least 12 community events annually per target community; 9) make at least 5 contacts to at least 15 young men per outreach worker in each target community annually; and 10) connect 50 percent of individuals to job training, education, or employment in each target community.

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	AZ	Phoenix Police Department \$1,725,349	The Phoenix Police Department will be awarded \$1,725,349 to continue and expand comprehensive community-based, data-driven approaches to prevent and reduce violent crime. Operation Home Defense (OHD) will expand the city's capacity to address the alarming rise in border-related crimes. The program will engage the community through established community-based programs that include Weed and Seed, Community Prosecution, Crime Free Multi-Housing, and a new faith-based collaboration. <i>OHD goals</i> follow: 1) hire two criminal intelligence analysts and restore two Special Assistant U.S. Attorney positions within the Phoenix Prosecutor's Office to assist with border-related violent crime; 2) expand the capabilities of the Phoenix Police Department's Home Invasion Kidnapping Enforcement (HIKE) unit by providing specialized equipment; and 3) expand capacity and engage the community in responding to the dramatic rise in home invasions and kidnappings. Phoenix has established the following objectives: 1) reestablishing a comprehensive approach to prosecuting federal firearms-related violent crimes and federal offenses associated with border-related offenses; 2) equipping an expanded HIKE unit for increased investigative and proactive enforcement of border-related crimes; 3) adding analysts to the HIKE unit to support data-driven strategies in combating border-related crimes; 4) expanding community capacity through training to help law enforcement respond to these crimes. Lastly, OHD coordination will include continuation of existing partnerships with other local and federal law enforcement agencies, including: Immigration and Customs Enforcement's; Border Enforcement Security Task Force; the Bureau of Alcohol, Tobacco, Firearms and Explosives; the Drug Enforcement Administration; the Federal Bureau of Investigation; and the U.S. Attorney's Office for the District of Arizona.
1	FL	State Attorney, 11th Judicial Circuit \$3,283,498	Miami Dade, Florida, State Attorney's Office (MDSAO) will be awarded \$3,283,498 to continue and expand comprehensive community-based, data-driven approaches to prevent and reduce violent crime. Gangs and guns are major problems in Miami-Dade County. The core principle of the Miami model is to use long-term proactive investigation techniques by targeting, infiltrating, and dismantling the most dangerous organized criminal street gangs in south Florida. MDSAO has four goals: 1) use Recovery Act Funds to hire prosecutors, paralegals, trial coordinators, and research staff who will adopt data-driven methods to develop criminal cases against gang members; 2) prosecute and convict gang members who are involved in gun-related and other criminal activities; 3) analyze data from law enforcement agencies and use geographic information systems (GIS) to target specific gangs and reduce gang violence; and 4) work with county law enforcement agencies and organizations to prevent gang crimes and violent criminal behavior. The Gang Unit and the Gun Violence Enforcement Team will work with its research partner, JSS, to continue to develop intelligence-led policing systems and implement Gangstat, a Compstat-like format for gangs. These efforts will be coordinated with federal, state, and local law enforcement agencies nationwide.

1	NY	Nassau County, New York \$5,634,254	The Nassau County Community-Based Initiative will be awarded \$5,634,254 to expand its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. Partnering under this award, the Nassau County Police Department and District Attorney's Office will reduce violent crime using enforcement, investigation, and prosecution. Nassau County will implement the following strategies: retain experienced detectives in the Special Investigation Squad Gang Unit; retain Assistant District Attorneys assigned to the Street Narcotics and Gang Bureau; hire police analysts for the department's Lead Development Center and the Special Investigation Squad; deploy members on overtime to enforce and investigate violent crimes committed with illegal firearms or by subjects with gang associations; conduct community outreach programs to deliver an antigang and gun message to at-risk youth; and conduct gun buyback programs in conjunction with community and clerical leaders. The county has established the following objectives: 1) identify, interview, investigate, and hire potential applicants in accordance with county civil service procedures; 2) conduct training for new hires; 3) use such training to perform job duties as required; 4) retain experienced, sworn detectives; 5) retain experienced District Attorneys; 6) deploy targeted patrols to hot spots identified through intelligence-based data analysis; 7) conduct indepth investigations into violent criminal enterprises; 8) conduct community outreach programs; and 9) conduct gun buyback programs.
1	MI	United Way of Genesee County \$1,611,317	The Flint Downtown District Weed and Seed Partnership (FDDWSP), through its fiduciary, the United Way of Genesee County, will be awarded \$1,611,317 to continue and expand their comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The Flint Downtown District Weed and Seed partnership, through its fiduciary, the United Way of Genesee County will implement the Ex-Offender Community Service Employment Program. The 2010 Michigan Department of Corrections budget included a \$150 million cut in funding for prison operations, a cut made possible through the accelerated parole of over 3,500 inmates statewide, scheduled to be completed by September 30, 2009. Nationwide, about two-thirds of released exoffenders are rearrested, a clear warning to Flint. FDDWSP and the United Way of Genesee County have adopted the following objectives: 1) increase public safety and reduce recidivism by 60 percent (among program participants) over a 24-month period; 2) find immediate jobs for 75 (and eventually up to 125) exoffenders; 3) reduce recidivism significantly; and 4) enhance public safety through reduced crime rates and the elimination of blighted properties.  FDDWSP collaborates with Project Safe Neighborhood federal, state, and local partners in community outreach and violence prevention, as well as with multiunit task force initiatives. Educational and leadership training is offered to the community to prevent detention, incarceration, and recidivism.
1	TX	University of Texas at San Antonio \$371,522	The University of Texas at San Antonio (UTSA) will be awarded \$371,522 to expand its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. This program will address both the short-term and long-term needs for crime analysis in Bexar County, Texas by creating a Crime Analysis Consortium (CAC). CAC will provide analytic support to local law enforcement agencies and train graduate students to be highly competitive for current and future analyst positions (e.g., those required by the South Texas Fusion Center (STFC). UTSA's specific program goals include: 1) developing a data-driven interagency approach to crime problems in Bexar County, centered on a partnership with the local university, 2) building capacity for generating analysts who will implement best practices in crime analysis, and 3) assessing and reorienting current policing strategies based on action research guided by evidence-based practices and crime analysis. UTSA will hire six graduate students to train in crime analysis (three per year). Training will involve theoretical and analytic skill development and practical experience in identifying and analyzing crime problems while embedded with the San Antonio Police Department.

1	MI	Wayne County,	Wayne County will be awarded \$2,043,165 to expand its comprehensive community-based, data-driven approaches to
		Michigan	prevent and reduce violent crime. The project will effectively investigate violent crime, target violent criminals, and
		\$2,043,165	successfully prosecute perpetrators. It will achieve these goals through the deployment of experienced community
			prosecutors into the community and into police precincts to directly assist law enforcement investigations with all
			prosecutorial resources. The Wayne County Community Prosecutors Team (WCCPT) is such a program. WCCPT will
			aggressively attack the main perpetrators and problems resulting from gun violence. The program got its start in June
			2006, after intervention by the Michigan Department of Corrections and Governor Granholm and the creation of a task
			force called Operation TIDE (Tactical, Intelligence-Driven Enforcement). Unfortunately, funding for Wayne County's
			participation in this initiative has been eliminated. As a result, so will the jobs of five Wayne County Community
			Prosecutors, unless alternative funding is obtained. This award therefore, will both save jobs and create new ones.
			The county has established the following objectives: 1) criminal prosecution, conviction, and sentencing
			of violent criminals; reductions in violent crime resulting from convictions; 2) justice and restitution for the victims;
			and 3) training and assistance to law enforcement and fellow prosecutors. Wayne County will assign community
			prosecutors to collaborate with all law enforcement within the jurisdiction of the Detroit and Wayne County
			Prosecutor's Office, including the U.S. Attorney's Office for the Eastern District, the FBI, DEA, ATF, the U.S.
			Marshall's Office, the Michigan State Police, the Wayne County Sheriff, the Michigan Department of Corrections,
			and the City of Detroit and its police department, as well as community and business groups and individual citizens.
1	FL	Hillsborough	Hillsborough County Board of County Commissioners, through the Tampa/Hillsborough Community Anti-Gang
		County Board of	Expansion and Enhancement (CAGEE), will be awarded \$1,398,837 to expand its comprehensive community-based,
		County	data-driven approaches to prevent and reduce violent crime. The Safe Neighborhood Family Violence Treatment
		Commissioners	(SNFVT) Program will offer individualized and family services. Enhancements include 1) diversionary options made
		\$1,398,837	possible by the addition of five full-time positions; these new hires will offer intense and targeted services to fill a gap
			identified in the Comprehensive Anti-Gang Initiative (CAGI) prevention component and 2) hiring and retaining special
			prosecutors to handle gang crime: one juvenile prosecutor, one adult felony prosecutor, and one statewide prosecutor.
			CAGEE has identified the following objectives: 1) to increase information sharing, the prosecutors will work with local,
			state, and federal law enforcement officers and prosecutors; 2) to support the Tampa Police Department Gang
			Suppression Unit (GSU) through added personnel hours, training, and graffiti tracker analysts; 3) to ensure GSU
			continues to work and share intelligence with local, state, and federal members
			of the CAGI Task Force; 4) to ensure continuing investigation and prosecution of gangs, support for prevention and
			reentry programming, and funding for youth prevention and offender reentry programming started under CAGI.
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1	AZ	Chicanos Por La Causa \$1,171,611	Chicanos Por La Causa (CPLC) will be awarded \$1,171,611 to expand its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. CPLC, the lead agency, along with four collaborators, aims to reduce violence, shootings, and killings in four neighborhoods in south Phoenix, AZ. CPLC has established Project Phoenix Cease Fire (PPCF) to reduce the level of violence, particularly shootings and homicides, by replicating the Chicago Cease Fire program in four focus neighborhoods. CPLC has established the following objectives for PPCF: 1) provide outreach and intervention services to high risk individuals; 2) mobilize the community to build a base of support for PPCF; 3) educate the community to facilitate behavior change and promote nonviolence; 4) use police data on homicides and shootings to develop immediate responses to violence; 5) provide outreach services to patients with violence-related injuries; and 6) coordinate with collaborative partners and the advisory board to ensure efficient and effective implementation. CPLC will work with Phoenix-based organizations that have expertise in violence prevention. CPLC will coordinate its activities with the Chicago Project for Violence Prevention and Arizonans for Gun Safety.
1	PA	Allegheny County DHS \$331,025	Allegheny County Department of Human Services (ACDHS), on behalf of OneVision OneLife (1V1L), will be awarded \$331,025 to expand its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. 1V1L, a community-based, antiviolence program located in Pittsburgh, Pennsylvania, is based on Chicago Cease-Fire and has been operating since 2004. 1V1L prevents targeted violence by: 1) identifying, training, and developing a team of Community Coordinators (CC) who are active in, and informed about, their communities; 2) systematically collecting and using street-level intelligence to intervene in petty disputes, turf battles, and gang or group incidents before they escalate into shootings and homicides; and 3) reaching out to those at risk for violence with services, jobs, and general assistance.  ACDHS, through 1V1L, has established the following objectives for its project: 1V1L will 1) retain three of its current CCs and hire and train three additional staff members by month 3 of year 1 and 2) continue to improve its fidelity to the Chicago Cease-Fire model by a) implementing findings from a recent organizational assessment, b) continuing to migrate practices (particularly staffing models) to match Chicago Ceasefire, c) visiting Chicago Ceasefire, and d) engaging local law enforcement to improve fidelity.
1	MN	City of Saint Paul Police Department \$670,679	City of Saint Paul Police Department (SPPD) will be awarded \$670,679 to expand its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The African Immigrant Muslim Coordinated Outreach Program (AIMCOP) project will be implemented with the Federal Bureau of Investigation, the U.S. Attorney's Office (USAO), Ramsey County Sheriff's Office (RCSO), the Muslim American Society (MAS), the St. Paul Intervention Project (SPIP), the newly formed Somali Community Council (SCC), the St. Paul YWCA, and SPPD. AIMCOP will engage in several strategies designed to prevent radicalization, reduce violent crime, and increase crime prevention.  SPPD has established the initiative's goals: 1) a targeted outreach to the Muslim/Somali community to gain its trust; 2) expansion of the Police Athletic League program within St. Paul to serve youth age 8–14; 3) using the YWCA to perform mentoring, basic skills, and life skills programs for ages 8–22; 4) hiring an advocate who will offer crime prevention activities to the community and victims; and 5) identification of and intervention with individuals at risk of radicalization, gang involvement, and violent crime.

1	СА		The Institute for Public Strategies (IPS) will be awarded \$2,814,934 to further develop its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The Multi-Agency U.SMexico Border Project to Reduce Crime and Violence in California has the following objectives: 1) implement a fast-track employment process to identify and hire ex-law enforcement, community-oriented policing experts, and other individuals to fill project positions within first 30 days of the project award; 2) establish the Border Violence Reduction Council (BVRC); 3) establish a crime- and drug-related Nuisance Abatement process in a minimum of six communities within the border region; 4) establish the Border Gang Reduction and Auto Theft task forces; and 5) reactivate the ACTION Network to focus on human trafficking and sexual exploitation of children in the border area. The ACTION Network provides federal and local law enforcement and prosecutors with valuable human and electronic intelligence about child traffickers, pimps, and gangs. IPS will initiate the following projects and programs: a law enforcement advisory group to assist in defining the details of project infrastructure to ensure it supports coordination and collaboration critical to this project. BVRC will coordinate with participating local, state, and federal agencies.
1	NY	Fund For The City of New York \$944,477	The Fund for the City of New York will be awarded \$944,477 to further develop its comprehensive community-based, data-driven approaches to prevent and reduce violent crime. The Crown Heights Cease Fire (CHCF) initiative will be led by the Crown Heights Community Mediation Center, a project of the Center for Court Innovation. The Mediation Center is a neighborhood institution with over 10 years of experience in conflict resolution, violence prevention, community mobilization, youth outreach, and convening local stakeholders, including faith-based leaders and law enforcement representatives. CHCF will use the five core components of the Chicago model—outreach, community mobilization, public education, faith-based involvement, and criminal justice participation—as well as an employment component. CHCF has established the following project objectives: 1) diverting high-risk individuals away from gunrelated crime and linking them to responsive services; 2) developing and distributing public education materials to promote community intolerance of gun violence; 3) mobilizing the community around gun violence prevention efforts; 4) engaging faith-based leaders in antiviolence activities; 5) providing workforce development services for high-risk individuals; and 6) facilitating data sharing and collaborative problem solving among criminal justice partners.
2	СА	Yolo County \$2,692,181	The Yolo County (CA) Probation Department will be awarded \$2,692,181 to introduce an evidence-based pretrial risk assessment process for community release of in-custody defendants to address the threatened closing of one of two detention centers coupled with overcrowding and prohibitively high custodial detention costs. The static risk assessment developed by the Virginia Department of Criminal Justice Services (VDCJS) will be used to formulate recommendations to the court for own recognizance (OR) release with associated conditions. Two probation officers will be placed in the jail facility to screen thoroughly up to 1,500 arriving defendants in the first year, identifying those at "lower risk" that likely can be safely released to the community pending trial. Six additional officers will be assigned to community-based defendant monitoring in teams of two to ensure compliance with court orders. Some defendants will be issued electronic monitoring devices. A supervising probation officer will oversee the project. Officers will be trained in motivational interviewing, also an evidence-based practice, as a strategy for eliciting behavioral change among defendants. These staff will be recently laid off probation, corrections and law enforcement officers from county agencies.

2	CA	County of Monterey \$1,440,888	The Monterey County (CA) Probation Department will be awarded \$1,440,888 to implement the Monterey County Day Reporting Center (MCDRC) project under Category II: Providing for Funding of Neighborhood Probation and Parole Officers. The goals of the project are to 1) implement structured treatment and feedback from one coordinated program to increase the effectiveness of probation officers working on high case loads; 2) create an intermediate sanction to reduce the number of probation and parole violators contributing to jail overcrowding; and 3) reduce recidivism and crime rates. The strategy of the project is to quickly and efficiently contract with Behavioral Interventions (BI), a national community corrections provider operating more than 30 DRC programs in the United States, including 6 in California. The BI DRC model delivers evidence-based services that appropriate offenders need, and provides long-term cost benefits to the criminal justice system and the community. Grant funds, per-diem funds from parole, and in-kind administrative services will support the contract with BI for two years. By year 3, achieving 100 daily participants will reduce the contract costs.
2	CA	County of Santa Cruz \$913,560	The County of Santa Cruz Probation Department will be awarded \$913,560 to implement detention reform to reduce the use of unnecessary incarceration and racial and ethnic disparities. The department's community-based programs help heal victims, neighborhoods and offenders. The Juvenile Division has led this effort, with 15 years of evidence-based, data-driven and cost-effective programs which have shrunk the county's juvenile detention rate by 56%. The reduction of disproportionate minority contact is impressive: Latino youth are half as likely to be arrested now than a decade ago. This project will preserve 3.40 FTE probation jobs including administrative support create and sustain 2.0 FTE jobs through \$200,000 in subcontracts for enhanced jobs at community-based resource centers to serve youth and their families, with an emphasis on job-skill development through the creation of the Job Training and Mentorship Coordinator position. The project will also maintain uninterrupted service provision for 80 unduplicated high-risk youth per year.
2	CA	San Joaquin County \$1,354,153	The San Joaquin County Probation Department will be awarded \$1,354,153 to implement Project Reconnect. The three major program goals of Project Reconnect are to create jobs by increasing or adding neighborhood-based probation officers and other non-sworn civilian positions; provide a comprehensive alternative to detention by establishing a day and evening reporting center; and reduce recidivism by providing targeted cognitive-based programming to a high-risk population. These are the Probation Department's key strategies and deliverables: 1) we will immediately fill the neighborhood-based probation officer positions with positions that are being eliminated due to budget cuts; 2) job creation will occur with a community based school that will utilize Average Daily Attendance (ADA) funds for a teacher position; 3) we will then work with our community-based partner to recruit and hire a coordinator position; 4) we will meet, as soon as a successful grant notification has been received, with probation officers and stakeholders to review goals, objectives, explain program criteria and the referral process so the program will maximize the alternative to detention option (evidence-based programming has already been identified based on the results of a validated risk assessment for youth residing in the target area); 5) the department already has one-half of the programming in place, and training on the remaining programming will occur soon after the award of grant funds; 6) staff will also be trained in effective case management techniques before starting the program.

2	AZ	Maricopa, County of \$2,045,584	Maricopa (AZ) County will be awarded \$2,045,584 to create a prisoner reentry initiative. There are over 8,000 prisoners in the Arizona Department of Corrections (ADC) who will be returning to Maricopa County with a consecutive probation grant following their discharge from prison. In response to the increasing prison population with consecutive probation grants, a group consisting of interagency collaborators began identifying gaps within the system to address supervision issues such as inaccurate release dates, the lack of reentry planning and the large number of offenders who abscond prior to reporting to a probation office (which is approximately 25% of all ADC releases). The goal of the prison reentry initiative is to reduce recidivism of individuals released from the ADC to probation, thereby increasing neighborhood safety and the efficiency of the criminal justice system. To accomplish this goal, the Maricopa County Adult Probation Department will hire specialized officers to provide reentry needs assessment, planning, and immediate interventions to smooth the transition between prison and probation. These officers, who will be highly trained in motivational interviewing, will be tasked with assessing and developing case plans for this reentry population in order to address their criminogenic risks and target interventions that will ultimately reduce recidivism and absconding rates. Approximately 3,600 offenders will be released within the 24-month grant period. Due to Maricopa County's funding crisis, the specialized reentry positions have not been created, though the interagency collaboration continues. The program design has been created and will be quickly implemented with funding to hire 15 officers.
2	VT	Washington County Youth Service Bureau/Boys & Girls Club \$162,093	The Washington (VT) County Youth Service Bureau/Boys and Girls Club will be awarded \$162,093 to establish a Return House Transitional Living Reentry Program. The project will create and sustain two Intensive Community Reentry Specialist (ICRS) jobs to reduce caseload size. The ICRSs will provide intensive mentoring and support to youth on their one-to-one caseload, and strengthen life skills training by adding two activities a week. The project will build partnerships with two additional community organizations – FoodWorks and the Community Action Council (CVCAC). CVCAC teaches financial literacy and entrepreneurship. FoodWorks teaches gardening, cooking, and food preservation. These service enhancements will increase effectiveness and provide more comprehensive services.
2	AZ	City of Apache Junction \$138,774	The City of Apache Junction Municipal Court will be awarded \$138,774 to hire a court compliance officer to fill an unmet need within the community, thereby improving the criminal justice system. This new position will screen and assess defendants, referring them to appropriate mental health officials providing illegal substance and mental evaluations and treatment by arranging and providing information to those on court supervision for treatment programs in the community; and program will offer knowledge and support to victims involved in the criminal justice system by assisting victims with the court process and providing a place to report any violation of those under court supervision. The individual employed to fill this job will perform specialized probation monitoring work for the reform of probationers and the protection of society by monitoring and supervising probationers with the goal of preventing repeat criminal behavior. The person will help defendants and victims address the issues which brought them before the court by helping them to find services that provide life skills and teach ways to stop family violence.

2	МО	37th Judicial Circuit, Juvenile Division \$98,358	The 37th Judicial Circuit-Juvenile Division will be awarded \$98,358 to implement a program devoted to preventing status offenses by monitoring and engaging juvenile offenders in the 37th Judicial Circuit. The program will reduce probation officer caseloads, allowing frequent contacts and increase the delivery of services to the program participants. This program, which seeks to streamline services to each participant within the 37th Judicial Circuit, has been patterned after an Office of Juvenile Justice and Delinquency Prevention "best practices" model entitled "San Diego County Breaking Cycles." If awarded funding, our program will employ a juvenile probation officer whose primary duty will be to provide intensive probation services to program participants within 72 hours of receiving a referral. Primary goals of the program will be to reduce status offender activity within the community, address the juvenile's social and economic needs, and increase collaboration among agencies serving the family. To achieve these goals the probation officer will provide several key deliverables, which include (1) increased drug tests and curfew checks; (2) frequent family conferences; (3) coordinated services for the family; and (4) intensive supervision. With funding approval, our department will be better able to deliver a community-based probation service that will positively influence our program participants and their families, as well as reduce criminal behavior.
2	NY	New York City Department of Probation \$6,628,688	The New York City Department of Probation (DOP) will be awarded \$6,628,688 to develop a project for enhanced supervision and community reintegration. The purpose of probation is risk management, a strategy designed to reduce an offender's future criminal conduct. This strategy consists of risk control, the limitation of the offender's capacity to carry out new criminal acts, and risk reduction, the diminishment of the probability that an offender will elect to commit another crime. To better fulfill its purpose, DOP will hire 51 additional probation officers, 9 supervising probation officers, 2 branch chiefs, and 6 support staff to bring agency staffing to parity and to ensure that public safety is not compromised by increased reliance on probation services. The project will enhance juvenile intake and weekend case processing capacity and establish specialized caseload supervision of adult sex offenders at ratios of 35:1. It will create a forensic mental health unit to promote community-based treatment and enhance effective case management.
2	FL	Florida Department of Corrections \$3,448,782	The Florida Department of Corrections will be awarded \$3,448,782 to develop a program entitled "Strengthening Community Supervision in Florida." The department will hire/rehire 25 correctional probation officers in targeted judicial circuits (Jacksonville, Orlando, Tampa, Fort Myers, Gainesville) that have experienced severe reductions in officer staffing, and subsequent increases in the size of officers' caseloads. To further support the work of probation officers, and to improve public safety by lowering the rate of repeat criminal behavior, the program will work with local service providers to provide residential substance abuse treatment beds in the same targeted judicial circuits. The overarching goal of the "Strengthening Community Supervision in Florida" program will be to support circuits by hiring and retaining probation officers in order to lower active caseloads to ensure comprehensive community supervision continues to exist in these circuits. By lowering active caseloads to a manageable level, and linking offenders to substance abuse treatment, probation officers will be able to achieve the following objectives:  (1) increase successful outcomes by using evidenced-based practices, (2) expand outreach and partnership efforts with the community, (3) increase the number of offenders who successfully complete court ordered treatment (substance abuse, mental health, and sex offender), (4) increase and document referrals that address offender needs (employment, education, and other self-improvement programming), and (5) enhance continuity of care and services to address offenders' needs after release from prison/jail.

2	IA	Seventh Judicial District Department of Corrections \$300,188	The Seventh Judicial District (IA) Department of Corrections will be awarded \$300,188 to develop an offender reentry services enhancement project in the Davenport field office. Research indicates a major impediment to successful offender reintegration is unemployment. In fact, research consistently shows a positive correlation between high unemployment rates and high incarceration rates. The goal of this project is to affect recidivism by enhancing employment services for offenders in conjunction with increased emphasis collaboration to community agencies to provide services to offenders. The core strategy is to use grant funds to preserve two positions targeted for lay-off and use the two offender employment specialists for the purpose of employment development and employment skills training. In addition to collaborating with Scott Community College and Iowa Workforce Development to develop and implement this project, the Department will continue to develop an offender reentry task force comprising several social service nonprofits and faith-based organizations.
2	CA	County of Santa Barbara \$1,005,334	The Santa Barbara County Probation Department will be awarded \$1,005,334 to develop a Targeted Gang Intervention Program to reduce the number of gang-related violent crimes in the community. The program will deploy three full-time DPO Seniors (and one shared support staff) to regional offices, with each officer supervising a hybrid caseload of approximately 40 adult and juvenile probationers identified as gang members, associates, or affiliates, and assessed at a high level of risk to reoffend. Collaborative efforts with allied criminal justice agencies and community-based organizations will be utilized, and a GPS component will be integrated to enhance deterrence of adult offenders. The assigned probation officers will collaborate with local law enforcement agencies and task forces to effectively supervise offenders and suppress violent crime. Case plans will include evidence-based therapeutic programs, drug testing, field contacts, educational/employment goal setting, and payment of financial obligations as based on the terms and conditions of probation and identified needs. Bench marks will be identified and reassessments will include review of the offender's progress toward each case plan objective.
2	WA	Clark County \$575,971	The Clark County District Court Corrections will be awarded \$575,971 to establish a women's program to expand and enhance gender-specific probation supervision in Clark County. The program is based on the Women's Offender Case Management Model (WOCMM) that came out of research supported by the National Institute of Corrections. Part of the project will be the establishment of a corrections community network for women drawing on resources in the community, as well as law and justice to serve women offenders. These grant funds are essential to preserve the evidence-based women's program, which is now at risk due to the deep budget and service cuts that resulted from the economic downturn. The project will establish one new position and provide for the retention of another. This proposal will bring together a diverse group of regional agencies and resources to serve female clients on probation supervision; address women offender past trauma and abuse; reestablish the use of an evidence-based classification tool; use a case planning system driven by criminogenic risks and needs; actively explore training opportunities and equip staff to deal with gender specific issues; improve electronic offender access, communication, accountability, and reporting; and preserve and add program staff to support this WOCMM program.

2	ОН	Hamilton County \$596,366	The Hamilton County (OH) Juvenile Court is awarded \$596,366 to establish a probation reentry program for juvenile offenders. This project will reduce juvenile crime and ensure public safety by retaining 2 probation officers and creating a 3rd probation officer position to provide enhanced probation services to 250 felony adjudicated youth. The overall goal of the program is to improve the criminal justice system by providing enhanced, comprehensive reentry services and reducing further risk of offending. Evidence-based treatment models of functional family therapy and multidimensional family therapy will be incorporated in the specialized services for identified youth. Anticipated outcomes are a reduction in recidivism and reduced admissions to state correctional facilities. The addition of the third probation officer results in a smaller caseload, so each youth and family will receive more intensive community-based services to build a strong network of traditional and non-traditional supports for successful reintegration with family, school, peers, and community life.
2	OR	Yamhill County \$651,350	The Yamhill (OR) County community corrections agency is awarded \$651,350 to establish a case management and supervision team consisting of two parole and probation officers, two probation officer case aides, and a community corrections crew leader. The project will allow Yamhill County to retain three community corrections positions and add two other positions. The target population for the program is Yamhill County's high-risk caseload, including all offenders reentering the community from state prisons or local jails. Caseload estimate: 100 (monthly average). The program will utilize evidence-based practices to reduce recidivism and enhance existing collaborative efforts to improve service delivery and accountability measures for the target population. Strategies will include assessment of actuarial risk/needs and focus on high-risk cases; skills training for both staff and clients and use cognitive behavioral treatment methods; enhanced intrinsic client motivation (i.e., give the client a role in creating his/her own case plan); targeted interventions based on criminogenic risk, need, and responsivity; increased positive reinforcement; engaging ongoing supports in the local area (specific to the area to which the individual is returning); identifying measurement outcomes (both client and program); and providing measurement feedback (to both programs and clients).
2	NV	County of Washoe \$775,995	The Washoe (NV) County Sheriff's Office is awarded \$775,995 to maintain the Sheriff's Community Work Program (SCWP), which was developed to provide an innovative approach to incarceration and reduce overcrowding. It places inmates back into the community with the understanding that they will serve the remainder of their sentences with community service. Due to recent budget cuts, AIU lost a sergeant and three much-needed deputy positions. The elimination of these positions left the unit short-staffed and without adequate coverage 2 days each week. (Currently, SCWP supervises an average of 1,265 participants.) It is expected that hiring three additional deputies will allow for at least two deputies to be on duty at all times, which is an important safety factor for the assigned deputies and for the civilian office staff assigned to SCWP. As warrant service is a primary duty for AIU deputies, the two-deputy concept takes on a heightened safety importance for the officers. With the addition of three deputies, we believe participant compliance and the success rate of SCWP will increase.

2	MN	Arrowhead Regional Corrections \$663,462	The Arrowhead Regional Corrections (ARC) is a regional organization providing probation, parole, juvenile detention and adult male detention services to five counties in northern Minnesota: St Louis, Lake, Cook, Carlton, and Koochiching. In 2003, budget issues required ARC to reduce its staffing complement through layoffs. These positions have never been fully reinstated. In addition, the 2008/2009 budget reflects less than 1 percent growth and has resulted in seven positions remaining unfilled. The diminished presence of probation in our communities has placed added stress on the more costly alternatives of detention and jail. In addition, caseload sizes have increased by 10 percent in the past year and ARC is reaching the point of having to eliminate essential core probation/parole services. Evidence-based research shows that proper supervision strategies, cognitive programming, and reentry services can positively impact these offenders and reduce recidivism. This project will add four additional probation officers specializing in reentry duties, which will reduce existing caseloads. These caseloads will be capped at 30 high-to-medium risk clients. With added probation staff available to work with these clients as they reenter the community, the result will be a reduction of crime, a reduction in use of jail beds, and an overall cost savings to the system.
2	WA	Chelan County \$136,243	The Chelan County (WA) District Court Probation Division is awarded \$136,243 to continue an established misdemeanor probation department currently supervising approximately 2,200 adult offenders. It provides the following essential services: community corrections supervision involving felony reductions, juvenile declines, gross misdemeanors (such as domestic violence assault), serious traffic violations (primarily driving under the influence), and other misdemeanors (such as shoplifting and vehicle/property vandalism); sentencing investigations; community service placement; monitoring of restitution to victims; behavioral/crisis counseling; and treatment referral brokerage to the offenders. In addition to supervising offenders and enforcing the orders of the court, the probation department also provides support to problem-solving issues the court must deal with, most especially mental illness. The goal of this project would be the retention of a probation officer for 2 years, thus alleviating a portion of the county's budgetary crisis, as well as maintaining viable, essential probation services for the court and the community. It will also involve a close collaboration with jail personnel, law enforcement officers, the court, and community treatment providers.
2	NJ	Judiciary/Courts of State of New Jersey \$5,433,507	The New Jersey Administrative Office of the Courts is awarded \$5,433,507 to implement a project entitled the "New Jersey Probation Specialized Mental Health Caseload Expansion." The primary goals include creating 30 probation officer positions to establish adult mental health caseloads statewide, establishing collaborative partnerships between probation and community agencies in New Jersey, and reducing the average caseload size of other agency adult caseloads. Secondary goals relate more directly with probation division goals for improving mental health supervision. They include reducing the number of adult probationer arrests and custody costs incurred, increasing client access to professional quality mental health assessments, increasing client access to mental health treatment services in every county, and measuring compliance and outcomes for the mental health caseloads. The probation division will implement several key strategies that have been learned from its current pilot experience. They include limiting adult mental health caseloads to 25 cases per probation officer, conducting intensive supervision of all mentally ill clients, hiring project staff with mental health treatment or clinical background, training officers and supervisors in clinical aspects of mental heath, and conducting real time project evaluation to determine operational adjustments.

3	CA	District Attorneys Office \$1,066,026	The San Francisco's District Attorney's Office will receive a grant award of \$1,066,026 to (a) create a model Mortgage and Investment Fraud Unit that prosecutes complex fraud schemes, coordinates with federal and state law enforcement, and trains other jurisdictions on prosecuting mortgage fraud; and (b) engage in a multi-agency public education campaign to empower homeowners and improve neighborhood conditions. The Fraud Unit will (1) hire an attorney, a senior investigator, and an investigator; (2) investigate and prosecute 5-10 complex cases annually; (3) collaborate with the U.S. Attorney Mortgage Fraud Task Force and the California Department of Real Estate to leverage resources and reduce redundant activities; and (4) develop and launch a multi-agency public education campaign that trains 500 San Francisco residents about mortgage fraud and vacant property crime prevention and provides critical information via radio to over 2 million Bay Area residents.
3	OR		The Oregon Department of Justice (ODOJ) will receive a grant award of \$667,025 to (1) hire one prosecutor and one criminal investigator; (2) establish a statewide Mortgage and Foreclosure Fraud Task Force in Oregon that comprises federal (U.S. Attorney's Office, Federal Bureau of Investigation), state (state regulators, ODOJ), and local (district attorneys, police, sheriffs) law enforcement agencies; (3) conduct investigations and prosecutions of fraudulent mortgage lenders and foreclosure scammers; (4) train local law enforcement throughout the state; and (5) provide outreach (publications and presentations) to consumer groups and vulnerable communities on mortgage and foreclosure fraud.
3	IL	State's Attorney's Office	The Cook County State's Attorney's Office will receive a grant award of \$2,396,207 to (1) hire eight prosecutors and two investigators; (2) build on existing partnerships and develop new relationships with financial institutions; (3) develop cases on multiple corrupt appraisers and brokers, creating a "sweep" effect with the goal of creating a deterrent effect; and (4) reduce neighborhood blight resulting from home foreclosures through the restoration of properties to productive and responsible ownership.
3	MN	Project \$1,378,412	The Housing Preservation Project will receive a grant of \$1,378,412 to (1) enhance the use of technology in identifying mortgage fraud and using computer-generated mapping programs to identify patterns of foreclosure, vacancies, and related criminal activity in Hennepin County; (2) assist prosecutors in targeting resources and efficiently investigate crime; and (3) support further sharing of mortgage fraud, foreclosure, vacancy, and crime data among local, state, and federal law enforcement agencies as well as partner neighborhood organizations and community-based housing assistance providers. The Housing Preservation Project is a non-profit 501(c)3 corporation and public interest law firm that has partnered with Hennepin County to provide technical expertise in analyzing mortgage transactions, identifying fraud or suspicious conduct, and assisting with criminal prosecutions. The Project will also coordinate with the Minnesota Foreclosure Partner's Council, an inter-governmental task force. The grant will fund hiring of two prosecutors, a paralegal, a computer programmer, and a contract investigator, as well as retaining an outside special counsel position. The project will create a data tracking model and response system that can be replicated throughout the state.

3	FL	State Attorney, 11th Judicial Circuit (Florida - Miami-Dade) \$2,417,969	The Miami Dade State Attorney's Office will receive a grant of \$2,417,969 to combat mortgage fraud by developing criminal cases, eliminating the backlog of current cases, collecting and analyzing data, providing training, and working in collaboration with external agencies, including law enforcement, the U.S. Attorney's Office, and the banking and mortgage communities. The grant funds will retain five assistant state attorneys, two trial coordinators, and two paralegals who will be assigned to the Mortgage Fraud Unit. In addition, full-time positions will be created for one investigator and one network administrator. The project will contract for a research partner for developing an overall plan for tracking and mapping cases, managing case files, developing reports, and providing information and intelligence.
3	ОН	Cuyahoga County Prosecutors Office \$257,590	The Cuyahoga County Prosecutor's Office will receive an award of \$257,590 to increase its amount of law enforcement partners and expand its efforts to aggressively investigate and prosecute fraudulent mortgages within Cuyahoga County. The Cuyahoga County Prosecutors Office convened the Cuyahoga County Mortgage Fraud Task Force in January 2007. Since 2007, the Cuyahoga County Prosecutors Office has indicted 219 defendants for their involvement in fraudulent loans (totaling more than \$55 million), taken on 353 homes. Of the 353 home loans under investigation, 252 of the houses (71 percent) have fallen into foreclosure. The Task Force is comprised of 12 federal, state, and local law enforcement agencies. The increased capacity provided by the grant will result in criminal indictments being brought against an additional 250 defendants for fraudulent mortgages by the end of the 24-month grant cycle.
3	UT	Utah Attorney General's Office \$880,882	The Utah Attorney General's Office will receive a grant award of \$880,882 to develop an asset preservation, seizure, and forfeiture team within the Utah Attorney General's Office that will serve law enforcement and prosecutorial agencies throughout the state to combat mortgage fraud and lessen its impact on citizens, financial institutions, and the economy. The project will create the Utah Preservation of Assets and Asset Seizure Team, consisting of a prosecutor and two financial/criminal investigators. The Team will perform financial investigations parallel to mortgage fraud investigations by federal, state, and local law enforcement agencies. The team will locate and preserve assets and carry out forfeiture proceedings where warranted, and provide financial investigation training for other law enforcement and prosecutorial agencies to increase their capabilities in the seizure and forfeiture of assets. The project will hire three new positions: one full-time attorney and two full-time criminal/financial investigators.
3	CA	County of Ventura \$1,665,231	The Ventura County District Attorney's Office will receive a grant award of \$1,665,231 for its Mortgage Fraud and Prosecution Program to (1) create five new full-time positions, consisting of two investigators, one prosecutor, one bilingual investigative aide, and one legal assistant; (2) conduct outreach to communities through speaking and training events; (3) increase successful prosecutions by 50 percent by the second year; (4) increase the number of suspects targeted for investigation and prosecution by 50 percent in collaboration with federal agencies; and (5) increase services to victims of mortgage fraud through restitution and forfeitures.

4	CA	Watsonville, City of \$272,210	The City of Watsonville, in conjunction with the Watsonville Police Department, will receive \$272,210 to create jobs for economic recovery and to reduce the crime rate in the community. To meet the project goals, the Watsonville Police Department plans on using the funds to hire two civilian police service specialists within 3 months of the program. The civilian specialists will increase the number of law enforcement hours devoted to crime prevention, crime suppression, and problem-solving activities. The department has also budgeted funds for two personnel to attend two DOJ-sponsored programs. Watsonville hopes that these attending personnel will participate in the program evaluation conducted by the National Institute of Justice and provide all data and source documents necessary to provide a complete analysis of the program goals, objectives, and outcomes.
4	ОН	Toledo Police Department \$698,033	The Toledo Police Department will receive \$698,033 under the Recovery Act to hire staff for law enforcement agencies and required grant meetings. The goals of this award are to hire more staff to prevent job burnout and relieve staff of certain responsibilities. To meet the project goals, the Toledo Police Department plans on using funds to rehire six previously laid-off communications operators to answer 9-1-1 calls, which can involve more than 390,000 emergency calls per year. If operators are not rehired, the department and city will be forced to use overtime in order to fill the openings. The rehired operators would immediately assume duties in the communications center, which will lessen the burden on the city and on the existing operators. Remaining funds will be put towards a mandated grants meeting in Washington, D.C.
4	WA	Okanogan County \$322,493	Okanogan County, in conjunction with the Okanogan Police Department, will receive a \$322,493 grant from the U.S. Department of Justice (DOJ), Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act to create jobs for law enforcement agencies. The goal of the project is to improve the level of service offered by the Okanogan County Sheriff's Office Dispatch Center. To accomplish these goals, Okanogan County and the Okanogan Sheriff's Office plan on using the funds to hire three dispatchers and add a dispatch workstation. These positions are needed to bring the center staffing level up to where it can accommodate call volumes, reduce forced overtime, reduce dispatch errors, reduce delays in service, and improve officer safety. The new dispatchers will provide the Okanogan Sheriff's Office with 24-hour dispatch services, while helping the economy by providing jobs to the community. The remaining funds will be used for the required grants meeting hosted by DOJ.
4	КҮ	Kentucky State Police \$2,792,592	Kentucky State Police, in conjunction with the Special Enforcement Troop, will receive a \$2,792,592 grant to create employment opportunities for local law enforcement, which helps stimulate economy while preventing and reducing crime in Kentucky. To accomplish this goal, Kentucky State Police plans on creating 24 civilian positions in 16 different regions. Twenty of the civilian positions will work closely with sworn law enforcement to provide preliminary crime analysis, which will help free sworn-in officers' time to remain on the street to investigate crimes and prevent others from occurring. Two Internal Policy Analyst (IPA) civilian positions will be created to administer the grant funds in accordance with the proposed timeline. They will be responsible for ensuring transparency and accountability within the agency's expenditures specific to the Recovery Act. One civilian IPA II will provide accurate analysis of policy and budgetary issues to post-level commanders and prepare statewide reports for the Division of Operations. The other civilian IPA III will research law enforcement programs and develop operating policies and procedures in support of law enforcement initiatives.

4	ОН	Union County \$128,001	Union County, in conjunction with Union County Sheriff's Office, will receive a \$128,001 grant under the Recovery Act to hire civilian staff in law enforcement agencies. The goals of this project are to create jobs for economic recovery and to support sworn-in officers. To accomplish these goals, Union County and the Union County Sheriff's Office plan on using their funds for reinstating a records manager (RM), purchasing software, and travel expenses. Currently without a RM, the Sheriffs Office has had to have officers take over the data gathering, which leaves them unavailable to the public. The RM will gather and maintain data files of offenses, incidents, stolen property, juvenile crimes, and arrest and custody information, and will prepare daily bulletins to surrounding law enforcement agencies of reports and arrests, prepare and distribute daily statistical reports to division commanders, and initiate inquiries into state and national communications networks. Reinstating the RM will return officers to their former duties of being available on the street to reduce and prevent crime. The RM, with the aid the new software, will be able to analyze information from all the databases and create a comprehensive map containing meaningful and current information, which can be given to officers. Travel will also be made to required grant meetings hosted by DOJ.
4	MD	City of Baltimore \$375,776	City of Baltimore, in conjunction with Baltimore Police Department, will receive a \$375,776 grant under the Recovery Act to hire civilian staff in law enforcement agencies. The goals of the project are to support the Baltimore's Crime Analysis Expansion Program, expand the scope and capacity of the Tactical Analysis Unit, procure i2 software, install and employ it to perform analysis and communicate the results, and procure two computers. To accomplish these goals, the City of Baltimore and the Baltimore Police Department will use the funds to hire two civilian crime analysts to work in the Tactical Analysis Unit, to send personnel to two mandated DOJ grant meetings, and to purchase electronic equipment for the Tactical Analysis Unit. Analysts will work in the Tactical Analysis Unit and provide commanders with increased access to intelligence information on shootings, homicides, robberies, and persons arrested on gun offenses, 24 hours a day, 7 days per week, 365 days a year. The analysts will use the purchased computers with the i2 software to capture, control, and analyze information across multiple databases in a secure environment.
4	TX	City of Austin \$1,398,506	The City of Austin, in conjunction with the Austin Police Department, will receive a \$1,398,506 grant under the Recovery Act to hire civilian staff in law enforcement agencies. The grant will support the Emergency Communications Services Improvement Program. The goals of this project are to support sworn law enforcement by improving emergency communications services citywide, and in turn to promote economic recovery. In order to accomplish these goals, the City of Austin and the Austin Police Department will use the funding to create 12 new jobs within the communications division. Currently the 9-1-1 Center is experiencing an increased call volume and staffing shortages that place officers at a significant disadvantage in their response to calls for service and efforts at preventing crime. The 12 new jobs are to support the Center; 4 dispatchers and 8 new emergency call takers will enhance essential services and free officers to attend to critical, time-sensitive incidents. The funds also support the new hire training and headsets. Remaining budget will go towards a mandated U.S. Department of Justice grants meeting.

4	WI	City of Sun Prairie \$66,281	The City of Sun Prairie will receive a \$66,281 grant under the Recovery Act to hire civilian staff in law enforcement agencies. The goal of this proposal is to reduce the amount of sworn staff time required to complete property/evidence collection and court-related tasks. To accomplish this goal, the City of Sun Prairie will hire a civilian court/property custodian; currently, there has been a decreased efficiency and an increased need to use sworn staff to accommodate the workload. The custodian will support the detective bureau, the department's property and evidence system, sworn staff patrol, and the court functions department. The remaining funds will go towards travel expenses for the mandated Department of Justice grants meeting.
4	MA	City of Boston \$1,293,195	City of Boston, in conjunction with Boston Police Department, will receive \$1,293,195 to increase the capacity and efficiency of sworn officers on the street to respond to and investigate crimes, maintain law enforcement critical functioning; and reduce violent crime throughout the City of Boston. To accomplish these goals, the funds will go towards the hiring of personnel for the Boston Regional Intelligence Center (BRIC), the Office of Research and Development, the Multi Media Unit, and the Bureau of Standards and Development. The remaining funds will go towards travel and supplies, which include desktop computers with software. BRIC will receive three Real-Time Crime Center Intelligence Analysts and two Social Network Analysis Intelligence Analysts. A Real-Time Crime Center Intelligence Analyst receives, reviews, analyzes, and disseminates information on incoming investigative requests from field personnel during and after significant criminal incidents. A Social Network Analyst reviews all-source information and conducts research and analysis on criminal and rogue organizations/networks or other suspect networks in order to devise strategies to dismantle these networks through the use of appropriate law enforcement and intelligence community authorities. The Office of Research and Development will hire two Research Analysts, who will prepare monthly crime reports and annual summary reports in accordance with Uniform Crime Reporting guidelines. The Multi Media Unit will hire two Compositors to assist the Boston Police Academy with all training materials for in-service sworn personnel and new recruits. They will also design and produce high-quality informational and outreach materials for all areas of the Boston Police Department and will provide courtroom documentation and prosecutorial support in investigations. The Bureau of Standards and Development will hire one Distance Learning Director, who will assist the instructors who teach at the academy to format their teaching materials for availability online.

4	PA	Stroud Area Regional Police Department \$267,869	Stroud Area Regional Police Department (SARPD) will receive a \$267,869 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of the project is to increase the capacity of the current sworn manpower to identify criminal activity, pursue and apprehend criminal offenders, and proceed in the prosecution of known offenders. In order to accomplish these goals, the SARPD will hire civilians to fill the positions of Court Liaison, a newly created position, and Evidence Custodian, currently being filled by a full-time detective. The Court Liaison will represent SARPD in court appearances and pretrial and prehearing conferences, schedule officers for court, handle all aspects of the subpoena process, work with witnesses and victims, assist with victim's rights issues, track the disposition of court cases, and respond to court discovery requests. The Evidence Custodian will handle and document submitted property and evidence from initial receipt to purging, safeguard the integrity of chain-of-custody, release evidentiary items to authorized law enforcement personnel, and transport evidence to the laboratory for analysis. SARPD will increase the delivery of essential services by returning officers to enforcement duties rather than administrative duties such as court and evidence management. SARPD hopes these changes will lead to increased arrests and more time for COP activities. The two positions will also lead to increased efficiencies by streamlining processes in both the court system and evidence management.
4	WA	Washington State Patrol \$412,312	The Washington State Patrol will receive \$412,312 to enhance public safety in Washington State through reduction of fatal collisions and violent crime while strengthening the economy through the creation of jobs. To accomplish these goals, the Washington State Patrol plans on using the funding to hire, train, and purchase equipment and software for two additional employees, a Crime Analyst and a Geographic Information Systems Specialist. These new hires will assist the Washington State Patrol with accountability and transparency in the use of taxpayer dollars through the production of analysis reports and project evaluations. They will undertake ongoing monitoring of traffic collisions, of crime and enforcement patterns, and will assist in providing data-driven solutions during tough economic times. The remaining funds will go towards the mandated U.S. Department of Justice grants meeting.
4	MS	The University of Southern Mississippi \$557,249	The University of Southern Mississippi will receive a \$557,249 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is the retention of civilian security officers (CSO) to prevent crime and reduce the fear of it at the University of Southern Mississippi. In order to accomplish these goals, the university plans on using the funding to retain or rehire seven CSOs for its University Police Department (UPD). State budget shortfalls have caused the elimination of seven CSO positions, which has forced UPD's sworn officers to perform the CSOs' functions, removing them from patrol. Reinstating the CSOs will cause little or no disruption in services, which will allow the university to provide a presence in the campus community adequate to prevent, and reduce the fear of, crime without reducing the UPD's ability to maintain full-response capabilities. Funds will also go towards supplies for the new CSOs, which include uniforms and safety gear. The remaining funds will go towards the mandated U.S. Department of Justice grants meeting.

4	NY	Liberty Police Department \$23,961	The Liberty Police Department will receive a \$23,961 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is to reestablish the local school's crossing guard program. Due to budgetary restraints, the Village of Liberty has had to eliminate the three civilian crossing guard positions, which have been replaced by police officers. On average only two police officers are on patrol during any given day; therefore, one crossing has been unmanned for some time now. The main problem is that, while officers are on these school-crossing posts, they are unable to execute their other duties. To accomplish the goals the Liberty Police Department has set, the department will hire three civilian crossing guards and reestablish the program, relieving the officers who are currently doing the job. The remaining budget will go towards the supplies needed to be crossing guards, including vests and stop signs. The project's goals support the Recovery Act by creating jobs to stimulate the economy.
4	CA	City of Torrance \$351,425	The City of Torrance, in conjunction with the Torrance Police Department, will receive a \$351,425 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is to support the "Civilians in Support of Cops" project that the department has set up. To accomplish this goal, the City of Torrance and the Torrance Police Department plan on using the funds to hire two new, full-time, permanent civilian services officers in the Torrance Police Department. These two services officers will be assigned to the Court Detail and the Training Section. The new services officers will assume responsibilities that are currently held by sworn police officers, enabling the two sworn police officers to be reassigned to field operations and to focus on reducing and preventing crime. The two new civilian services officers will be fully trained to assume the duties and responsibilities of the general assignments in their job classification, and will also be trained for specialized assignments in the Court Detail and Training Section. Their assignment will ensure that department operations continue to function without tension or delay, keeping the community and officer safety at the forefront. The funding will also go towards two mandated U.S. Department of Justice-sponsored conferences for two employees.
4	KY	Lexington Fayette Urban County Government \$441,600	The Lexington Fayette Urban County Government, in conjunction with the Division of Community Development, will receive a \$441,600 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is to hire staff devoted to pursuing cases requiring investigative and forensics expertise such as violent crime cases, including gun crime cases, and child exploitation cases. In order to accomplish these goals, the Lexington Fayette Urban County Government and the Division of Community Development will hire two non-sworn employees. A civilian Ballistic Crime Scene Technician will help reduce gun crime by submitting all recovered crime guns, bullets, or ammunition casing and all other ballistic evidence into the National Integrated Ballistics Identification Network. A civilian Computer Forensics Investigator will assist in identifying and locating criminals by uncovering evidence concealed on computer hard drives that may have otherwise gone undetected. The coordination plan for this project will include the Division of Police federal agency partners including the U.S. Attorney's Office, ATF, FBI, DEA, ICE, federal prosecutors, and the U.S. Secret Service. Remaining funding will go towards the hardware/software equipment needed for the new employees, and also the training they will need.

4	PA	City of Carbondale \$84,838	The City of Carbondale, in conjunction with the Carbondale Police Department, will receive an \$84,838 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is to reduce and prevent crime in the City of Carbondale. To accomplish this goal, the city along with the police department will hire one new employee to help reduce and prevent crime by analyzing current police responses and gathering intelligence about possible criminal hotspots and patterns. The creation of this position will allow the police department to utilize resources better through early identification of problem block groups and crime patterns, thereby reducing the number of violent crimes and increasing quality of life for residents. A reduction in crime and increase in quality of life will be linked through data analysis with increased property values and enhanced tax basis. Funds will also go towards the computer hardware and software that the new employee will be utilizing. The remaining funds will go towards two mandated U.S. Department of Justice training meetings.
4	NC	City of Charlotte \$483,825	The City of Charlotte, in conjunction with the Charlotte-Mecklenburg Police Department (CMPD), will receive a \$483,825 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The main goal for this project is the reduction of crime in local neighborhoods. To accomplish this goal the City of Charlotte along with CMPD will hire four crime analysts along with the equipment necessary for them. The civilian staff members would work closely with sergeants responsible for developing neighborhood crime reduction strategies in each of the CMPD's 39 Response Areas. They would ensure that the sergeants have the information necessary to create data-driven strategies and deployment plans for their small areas of the city. The hiring of the crime analysts will result in more timely response to emerging crime patterns and the ability to properly deploy officers to areas where crime is occurring during the days and hours when patterns have emerged. The grant will also fund the two mandated U.S. Department of Justice grant meetings.
4	NC	City of Winston- Salem \$453,904	The City of Winston-Salem, in conjunction with the Winston-Salem Police Department (WSPD), will receive a \$453,904 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. In the past 2 years, the overall crime rate has risen more than 11 percent for Winston-Salem. With this significant change, law enforcement responsibilities have increased for WSPD and consequently for the law enforcement support staff, particularly those providing crime analysis and technical support for the agency. The goal of the project is to reduce the overall crime rate in the area. In order to accomplish this goal, the City of Winston-Salem and WSPD will hire three more crime analysts and one additional network administrator. The four additional staff positions will improve the ratio of support staff to sworn officers. With an improved ratio, support staff can provide greater in-depth analysis, more frequent analysis, and quicker problem resolution to sworn personnel. The additional network administrator position will provide essential technical support within the growing agency. The funds will also go towards the equipment necessary for the new hires, such as computers and the software needed.

4	CA	City of Bakersfield \$315,709	The City of Bakersfield, in conjunction with the Bakersfield Police Department, will receive a \$315,709 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. From 2003 through 2008, violent crimes in the City of Bakersfield increased 48 percent. In the second quarter of 2008, utilizing a Crime Analyst and Crime Prevention Specialist, information was collected and underwent intensive analysis, which provided direction for a focused intervention. A positive outcome was achieved regarding the offense targeted for impact. Due to budget restraints, the analyst and specialist were laid off. The goal of the project is to return officers to the street to be able to impact the increasing crime rate through the disruption of criminal activity and reduction of the community's victimization. To accomplish these goals, the city and the police department will reinstate the jobs for a Crime Analyst and a Crime Prevention Specialist that were lost within the last 12 months. Filling these jobs will facilitate the implementation of the project's objectives and activities, and make officers more available on the street.  Funding will also be put towards the mandated U.S. Department of Justice training.
4	CA	City of Ceres \$473,300	The City of Ceres, in conjunction with the Department of Public Safety, will receive \$473,300 to provide adequate levels of operational support within the police division so that sworn personnel can dedicate more time to preventing and reducing criminal activity. To achieve this goal, the City of Ceres will use the funding to reinstate three recently laid off full-time support personnel: the Community Service Officer – Juvenile Program Coordinator, the Community Service Officer – Crime Scene Technician, and the Community Relations Officer. The staff will provide essential services related to juvenile diversion/delinquency prevention, crime scene investigation, parking enforcement, traffic control, community programs, and issue resolution. During the grant period, they will contribute over 12,000 hours of vital support to our police officers, detectives, and ultimately the community. The remaining funds will go towards the mandated two U.S. Department of Justice grants meetings.
4	AZ	Arizona Department of Public Safety \$766,230	The Arizona Department of Public Safety, in conjunction with the Criminal Investigations Division, will receive \$766,230 to support the following programs: the Southwest Border Arizona Region High-Intensity Drug Trafficking Area (HIDTA), the Arizona Counter Terrorism Information Center, and the Rocky Mountain Information Network. In order to accomplish this goal, the Arizona Department of Public Safety plans on using the funds to fill four analyst positions and one research specialist position held vacant because of a lack of funding. Two criminal intelligence analysts will be for the HITDA Post Seizure Analysis Team, one criminal intelligence analyst for the Arizona Counter Terrorism Information Center, one criminal intelligence analyst for the Rocky Mountain Information Network, and one intelligence research specialist for the HITDA Post Seizure Analysis Team. Providing intelligence analysts and intelligence research specialists to process the raw intelligence information of local, regional, and national organizations will make law enforcement officers throughout the region more effective in addressing the broad range of criminal activity in their respective areas.

4	OR	Josephine County \$286,966	Josephine County, in conjunction with the Josephine County Sheriff's Office, will receive \$286,966 to increase availability of sworn officers by improving the efficiency and effectiveness of patrol and investigations, ultimately reducing and preventing crime in Josephine County. In order to accomplish this goal, Josephine County and the sheriff's office will use funds to employ two full-time civilians to improve patrol and investigative units' access to high-quality and timely information and intelligence. Currently, the sheriff's office has accumulated a 3-year backlog in case entry of offense reports and has had essentially no significant crime and intelligence analysis available since 2007. As funding and staff have dwindled, crime has grown. Calls for service, officer-initiated activity, and administrative calls have increased by nearly 45 percent over the past 5 years. The jobs being created are for a dispatcher and a crime and intelligence analyst. These two jobs will improve incident record entry practices to make data more available for analysis, reestablish Josephine County's participation in at least two regional taskforces, increase proactive activities by patrol units, and make for greater targeting of sworn officers on criminal activity hotspots.
4	NY	New York City \$2,539,200	New York City, in conjunction with the New York City Department of Correction (DOC), will receive a \$2,539,200 grant for the hiring of civilian staff in law enforcement agencies. The goal is to create a Real Time Correction Intelligence Center (the Center) to reduce violence in the jails and improve public safety by presenting information now available from a variety of sources and in a variety of formats in a way that will get the right information to the right people at the right time. Recent budget cuts have reduced uniformed and civilian positions in DOC; New York City and DOC will accomplish their goals by hiring 11 employees, purchasing supplies, and financing travel to 2 mandated U.S. Department of Justice meetings. In the beginning, the focus of the new positions will be data analysis, application design, and programming. During the second year and beyond, the emphasis will shift to crime and intelligence analysis, training, and community outreach. The Center will combine the expertise of corrections professionals with that of trained analysts, statisticians, and information technology professionals. It will identify, develop, and publish the trends and patterns present in the multitude of available data to develop leading risk indicators.
4	AZ	City of Apache Junction \$249,352	The City of Apache Junction, in conjunction with the Apache Junction Police Department, will receive a \$249,352 grant under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goal of this project is to increase the Apache Junction Police Department's telecommunications efficiency, thereby improving the functioning of the local and regional criminal justice system. To accomplish this goal, the city and the police department will use funds to hire two dispatchers for the police communications center and to pay for the two mandated U.S. Department of Justice training meetings. Currently, the communications center is understaffed, which has created the inability of staff members to take breaks, resulted in solo staff on some shifts, and led to a lack of safety and security for officers and citizens, with citizens experiencing busy signals or excessive rings on 911 and with critical incidents not being handled efficiently. The two positions will be used exclusively for answering 911 and nonemergency phone calls and performing all dispatch duties, and would allow the increased efficiency and effectiveness of interoperability with other jurisdictions and permit proper coverage of the P25 multijurisdictional radio channel.  The dispatcher positions will enable the department to better participate in multijurisdictional details.  These ventures require coordination with the Arizona Department of Public Safety, the Maricopa and Pinal County Sheriff's Departments, Phoenix Police, Mesa Police, and Apache Junction Fire District. Further, coordination will occur with the Topaz Regional Wireless Cooperative and Phoenix Regional Wireless Network.

4	CA	Santa Clara County Sheriff's Office \$782,866	Santa Clara County Sheriff's Office will receive a \$782,866 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act for the hiring of civilian staff in law enforcement agencies. The goals of the project are to analyze crime patterns, organized criminal organizations, and disruptive groups in a manner that will assist sworn staff investigating criminal activity and reduce crime. In order to accomplish these goals, the Santa Clara County Sheriff's Office plans on using the funds provided to hire three crime analysts and pay for their training, supplies, and travel expenses to two mandated U.S. Department of Justice meetings. The crime analysts will be assigned to different areas: for example, one crime analyst will work exclusively on the burgeoning gang problem in Southern Santa Clara County; one crime analyst will work exclusively in the Sheriff's Special Operations division on human trafficking, narcotics, and organized crime; and the third crime analyst will perform crime mapping, analysis, and research on pattern general and person crimes.  An existing senior management analyst will supervise the proposed crime analysts and one existing management analyst to form the Crime Analysis Reduction and Eradication (CARE) Unit.  CARE will entail an effort by the Santa Clara County Sheriff's Office to coordinate agency and countywide crime data in a manner that will result in the reduction of crime.
4	MA	City of Lowell \$596,000	The City of Lowell, in conjunction with the Lowell Police Department (LPD), will receive a \$596,000 grant to implement the Lowell Civilian Staff Hiring and Retention Initiative to retain efficiency with the department. Over the past decade, LPD has become reliant upon civilian support to act as the first point of contact with the community through front desk clerks and dispatchers who take and dispatch all calls for service for both the police and fire departments. Additionally, civilian positions have been used to increase efficiency throughout the department as they analyze crime data, obtain grants, evaluate performance, create strategic plans, book and monitor prisoners, enter records, and register sex offenders. As a result of significant budget cuts and decreases in state grant funding, LPD will be forced to layoff approximately 10 percent of its sworn force and 20 percent of its civilian staff. To accomplish its goals, the City of Lowell and LPD will use funds to retain or hire 10 civilian personnel, which will enable LPD to maintain police presence on the streets of the city. With this funding, the LPD will retain a crime analyst in the Crime Analysis and Intelligence Unit (CAIU); and the Director of Research and Development, the Program Manager, and the Research Analyst in the Research and Development Unit. Furthermore, this funding will allow the department to hire a tracking analyst in CAIU, who will be responsible for collating and submitting all National Incident-Based Reporting System data to the FBI; and five booking and detention specialists, who will be tasked with safely detaining and processing all arrestees in the City of Lowell.
4	СА	City of West Covina \$255,831	The City of West Covina, in conjunction with the West Covina Police Department, will receive a \$255,831 grant to retain two civilian support positions, deploy those retained positions directly supporting sworn patrol officers, and assess the impacts of the grant-funded support personnel to decide whether to sustain them beyond the grant. In order to accomplish these goals, the city and the police department will use the funds to retain and hire a community services officer and dispatcher. The community services officer will respond to calls for service that do not require sworn police officers, thus making those police officers more available on the street to reduce and prevent crime. The dispatcher will be hired to answer and dispatch emergency calls for service to patrol officers and relay data and other information required by patrol officers as they monitor city streets and track suspects. Implementing this project will preserve jobs and improve local law enforcement operational efficiency.

4	FL	Polk County Sheriff's Office \$1,942,155	Polk County, in conjunction with the Polk County Sheriff's Office, will receive a \$1,942,155 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goal of this program is to fund positions that provide nonemergency requests for services at a reduced rate compared to a sworn law enforcement officer rate. To accomplish these goals, Polk County and the Polk County Sheriff's Office plan on using funds to hire 73 Sheriff's Service Officers, trained civilian employees who will provide response to nonemergency requests for service. This will allow law enforcement officers more time for directed patrol and emergency response. The utilization of non-sworn personnel provides for the delivery of service at a reduced cost without affecting the quality of customer service to the community. The major deliverables of this project include the creation of jobs, reduction in violent crimes, delivery of service at reduced cost, and better customer service and response times.
4	CA	City of Santa Rosa \$1,279,764	The City of Santa Rosa, in conjunction with the Santa Rosa Police Department, will receive a \$1,279,764 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goal of this project is to preserve eight civilian jobs that directly support the law enforcement function of the agency and promote economic recovery, while stabilizing the city's budget and avoiding reductions in police work. Currently, the police department must cut programs and eliminate 15 civilian positions by June 30, 2009. Eight of the police department jobs scheduled for elimination are civilian classifications that directly support the law enforcement function of the agency. Without this grant, the department will lose two crime analysts, one community outreach specialist, four police technicians, and one police background investigator. The department will continue to foster partnerships with local community-based organizations and other law enforcement and justice system agencies to avoid reductions in essential services and avoid duplication of efforts.
4	SC	City of North Charleston \$947,999	The City of North Charleston, in conjunction with the North Charleston Mayor's Office, will receive a \$947,999 grant under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goal of the project is to reduce the time that sworn law enforcement officers spend away from their patrols while transporting prisoners to jail, hospital, or court. To accomplish this goal, the city and the mayor's office will use the funds to hire a nine-member civilian transport team, trained and certified as transport/detention officers, that will allow law enforcement officers to remain on patrol on the streets of North Charleston. Currently, it takes an officer 2 hours to arrest an individual and transport him/her to the jail and to complete the necessary paperwork. This results in decreased manpower on the streets of North Charleston during this 2-hour window, but the new hires will enable officers to go back onto the streets more quickly. Funding will also be used to purchase a van to transport the prisoners and to pay for travel expenses to two mandated U.S. Department of Justice meetings.

4	ID	City of Nampa \$550,218	The City of Nampa, in conjunction with the Nampa Police Department, will receive a \$550,218 grant under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goals of the project are to stabilize local government funding in order to minimize reductions in essential services provided by the Nampa Police Department. To accomplish this goal, the city and the police department will use the funds to rehire or hire five non-sworn positions and provide the training needed. The police department will create three new positions: one dispatcher and two animals control officers. The department also plans on funding another dispatcher and an evidence technician position. Hiring these personnel would bring the dispatch, evidence, and animal control divisions up to full staff levels as originally planned in the fiscal year 2009 budget. The major deliverables include a reduction in animal control calls handled by sworn officers, an efficient and timely dispatch response to emergency and non-emergency calls, and (in the evidence division) timely collection and processing of evidence to support officer investigations and court testimony.
4	WI	Winnebago County \$100,000	Winnebago County, in conjunction with the Winnebago County Police Department, will receive a \$100,000 grant from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goal of the project is to hire a full-time civilian evidence technician to shift appropriate workload within the detective division from sworn personnel to civilian personnel. Because of budget cuts, the Winnebago County Sheriff's Office has assigned a detective to be a part-time evidence technician and a part-time investigator; therefore, some followup investigations are assigned to the patrol division because of the lack of available detectives. The county and the police department will use the funds to enable the detective who was utilized as an evidence technician to assume the followup investigations that were assigned to patrol officers.
4	CA	Calif. Dept. of Corrections and Rehabilitation \$1,237,857	The California Department of Corrections and Rehabilitation (CDCR), in conjunction with the Office of Correctional Safety, will receive a \$1,237,857 grant under the Recovery Act in attempt to hire civilian staff in law enforcement agencies. The goal is to allow the CDCR to establish a method of using information/intelligence to assess the criminal enterprise activity threatening the safety and security of its institutions/facilities, its staff, and the public it serves; channel interdiction, suppression, and rehabilitative efforts based upon that information/intelligence, and become an effective partner with national and state homeland security agencies in the prevention of offender radicalization. There is currently no departmental information analysis infrastructure that allows investigations to be performed of the potential links between disparate records. To accomplish this goal, CDCR will hire 13 new analysts to provide trend and targeted analysis of existing CDCR resources in order to develop actionable intelligence for the Office of Correctional Safety field investigators. The intelligence provided will help the CDCR to become a productive member of the intelligence community that helps protect the public by uncovering criminal activities inside our institutions and within the public.

5	ОН	City of Mansfield \$296,450	The City of Mansfield (Ohio) will be awarded \$296,450 to retain 3 positions and stabilize budgetary issues to avoid reductions in essential services provided to the local community and the law enforcement agencies. The staffing and budget funding of the laboratory have been impacted by the recession. Currently, the Laboratory Director-Forensic Scientist currently maintains a reduced work week of 32 hours and no overtime funding, the DNA technician has been reduced to a 24-hour work week, a crime scene investigation position has been eliminated, funding for the DNA analyst position is scheduled to expire in March of 2010, equipment funding has been eliminated, supply funding has been reduced by 50 percent, and contract service accounts will not cover anticipated 2009 costs.
5	KS	County of Sedgwick \$99,243	Sedgwick County (Kansas) will be awarded \$99,243 to create 1 additional forensic scientist position county will fund after 1-month project period. The Sedgwick County Regional Forensic Science Center (RFSC) serves as the crime laboratory for all Sedgwick County, Kansas law enforcement agencies and provides forensic services to many agencies of the adjoining counties. Since 2002, the case load in the toxicology laboratory has increased 40 percent. At current staffing levels, RFSC is not meeting National Association of Medical Examiners guidelines for turnaround times or forensic scientists per caseload. As a result, it is in danger of losing its accreditation.
5	LA	Louisiana State Police \$1,356,524	The Louisiana State Police (LSP) will be awarded \$1,356,524 to create 12 new staff positions to assist with the goals of (1) improving the ability to provide timely forensic analysis to law enforcement agencies, (2) significantly reducing sample backlog waiting for DNA and forensics analysis, and (3) increasing the ability of Louisiana law enforcement agencies to properly manage crime scenes and collect, preserve, and process evidence for forensic analysis. The LSP will use multiple approaches to accomplish these project goals. One key component is hiring forensic technicians for routine duties that do not require a trained scientist. LSP will also hire additional crime laboratory analysts (forensic scientists), provide overtime to increase the total number of cases completed, and provide specialized crime scene training for law enforcement officers to improve the collection of forensic evidence. Key deliverables under this award will include (1) initiating the hiring processes for forensic technicians and crime laboratory analysts within 30 days of the grant award; (2) completing the training of forensic technicians within 12 weeks of hiring; (3) completing the basic training of crime analysts within 14 months of hiring; (4) developing the training curriculum and teaching one crime scene management class every quarter, for a total of 8 classes during the 2-year grant period; (5) reducing the backlog DNA cases by 33 percent within the grant period; (6) reducing the backlog criminalistics cases by 33 percent within the grant period, and (8) reducing the average length of time between submission and completion of DNA cases by 25 percent by the end of the grant period, and (8) reducing the average length of time between submission and completion of criminalistics cases by 25 percent by the end of the grant period.

5	NY	\$985,875	New York City will be awarded \$985,875 to prevent layoffs and preserve operational capacity within the Office of Chief Medical Examiner (OCME), Forensic Biology Department, by retaining 5 Criminalist Level I positions and hiring 1 senior level professional with experience in crime scene reconstruction and latent blood development to support the expanded demands of the Special Investigations Unit (SIU), also part of OCME. The current financial crisis facing the State and City of New York has already impacted the operational capacity of both OCME departments. City budget cuts have forced OCME to reduce its operating budget by 12 percent starting in fiscal year 2010. To meet this target, OCME has been forced to eliminate Forensic Biology Department vacancies and planned hires, and to postpone additional SIU staffing needs. As the City continues to experience further financial problems, OCME will have no alternative but to lay off existing staff.
			The Forensic Biology Department is the nation's largest public forensic DNA laboratory, performing DNA analysis on nearly every category of crime occurring in the City of New York (e.g., homicide, sexual assault, property crimes, and gun/weapons possession cases).  In 2008, the Forensic Biology Department received over 41,545 items of crime scene evidence for testing. Due to this large volume of casework, OCME is also the nation's largest contributor of forensic crime scene DNA profiles to the national DNA database, the Combined DNA Index System. Another critical OCME department, SIU, aids the New York Police Department in crime scene reconstruction and latent bloodstain analysis. Due to the forensic expertise and advanced technology employed by SILL the demand for these services has grown significantly
5	MN	\$1,133,972	Hennepin County (Minnesota) will be awarded \$1,133,972 to hire 7 forensic scientists and supporting staff within the Hennepin County Sheriff's Office Crime Laboratory Unit (HCSO-CLU) and establish the Hennepin County DNA Property Crime Initiative. This initiative will significantly expand the use of DNA testing in property crime investigations throughout the county and reduce the backlog of DNA property crime cases currently awaiting analysis. A 40 percent increase in property crime case submissions is anticipated as well as a 50 percent reduction in case turnaround time. This program targets a growing property crime trend in Hennepin County, particularly in suburban areas. With the additional laboratory personnel, the HCSO-CLU will significantly decrease the backlog for DNA testing on property crime evidence and have capacity to meet future DNA testing demands. HCSO-CLU and the sheriff will also promote greater use of DNA testing for property crimes by meeting with local police chiefs and 36 law enforcement agencies across the county to increase overall submissions.
5	MN	City of Duluth \$242,760	The City of Duluth (Minnesota) will be awarded \$242,760 for the goals of hiring 2 qualified forensic evidence technicians; providing additional professional training to assist the Duluth Police Department in bringing its evidence department up to "best practices" standards and preparing staff for the physical transition to a new facility; and improving the forensic integrity, quality, and safety of evidence collection, storage, and maintenance within the department with the new staff additions. The key deliverables under this project will be the following: scheduled destruction of drugs, weapons, and weapons sales; creating accounts for fund deposits of confiscated currency; scheduled cross checks between reported stolen items and items held by the police department in the property room; meeting state statute requirements for the sale or return of found items; and the development of a document/catalog system to inventory all property room items.

5	GA	Georgia Bureau of Investigation \$2,856,492	The Georgia Bureau of Investigation (GBI) will be awarded \$2,856,492 to hire/train 15 total new positions, consisting of 12 forensic scientists and 3 forensic technician positions. In addition, funds will be utilized to enhance the criminal justice system in Georgia through improved forensic capabilities at GBI's Division of Forensic Sciences (DOFS) by replacing/adding scientific instrumentation necessary for the training of these individuals and by delivering more robust forensic science services. GBI-DOFS, the primary provider of forensic analysis services for the State of Georgia, is composed of 8 laboratory facilities located throughout the state, with a total staff of approximately 260 scientists, medical examiners, and support personnel, and completing over 90,000 forensic analyses per year. All positions funded through this program will be transitioned to state-funded positions upon the retirement or resignation of existing staff over the next 18-24 months. Hiring and training replacement scientists and technicians will minimize reductions in service delivery capability as existing staff leave employment, and awarded funds will also assist with the GBI strategic goal of completing 90% of forensic reports within 45 days of evidence submission.
5	MO	County of Bates County \$87,040	Bates County in conjunctions with the Bates County Sheriff's Office will be awarded \$87,040 to assist in reducing community crime by enhancing crime scene investigations through the development of 1 new crime scene investigations position. This position will help the Sheriff's Office achieve three objectives: (1) to create one more job in a rural community, (2) to return patrol officers back to patrol sooner after the initial call for service, and (3) to provide effective crime scene processing and evidence collection to ensure that courts can offer the accused a speedy trial. Achieving all three objectives will assist the sheriff's office in reducing crime throughout the community it serves.  Currently, the sheriff's office uses patrol officers to identify, secure, and process evidence for major crimes committed throughout the entire community. Returning patrol officers to patrol after a crime has been committed is essential to the security and safety of the community. Obtaining a crime scene investigator would make this possible, and would allow for the timely processing of case evidence by a trained and skilled professional. The effectiveness of the program will be measured by how much the prosecution level rises and the number of offenses reported declines. A quarterly review will assess the tactics and methods of crime scene processing. Overall, the crime scene investigator will assist law enforcement at the municipal, state, and federal levels to achieve the reduction of crime committed against the community of Bates County.
5	МО	St. Louis County \$253,953	St. Louis County (MO) will be awarded \$253,953 to hire two civilian evidence technicians to assist with reducing the number of hours that forensic scientists, firearm examiners, and photo technicians are removed from their primary duties of evidence analysis. These activities will also assist with staffing the crime laboratory's front counter where evidence is delivered by various personnel and multiple agencies and jurisdictions. The new staff will handle the acceptance, cataloging, and inventory of evidence, and assist with implementing the agency's bar-coding system by scanning and entering all existing evidence into inventory. A secondary program goal of this project is to purchase a Gas Chromatograph-Mass Spectrometer (GC-MS) for the Chemistry Section of the Police Crime Laboratory to assist with reducing the time forensic scientists spend waiting to gain access to a GC-MS and thus further expediting investigations and reducing backlogs.

5	NY	Monroe County \$168,599	Monroe County (NY) will be awarded \$168,599 to assist with increasing the capacity and quality of the services provided by the Monroe County Forensic Toxicology Laboratory. The agency will hire two Forensic Toxicologists to increase staffing and decrease turnaround times. This situation is further complicated by the need to increase testing capacity to meet the requirements proposed in the State of New York for standardized testing in cases of driving under the influence of drugs (DUID) and anticipated increases in caseloads due to increased enforcement of drugged driving laws.
			Improvement in the turnaround times for forensic cases will allow the District Attorneys of Monroe and its surrounding counties to submit investigations to grand juries in a more timely manner and will provide important information to law enforcement agencies needed to direct their investigations. It is hoped that rapid reporting of toxicology findings will have additional benefits such as the prevention of the morbidity and mortality caused by repeat DUID offenders or the prevention of additional victims of a serial rapist or in a product tampering case.  The additional staff will allow the laboratory to expand the scope of DUID testing to meet the standards proposed in the state and improve the prosecution of drugged driving cases by identifying more of the drugs or chemicals being abused by drivers. By the end of the grant period, the lab proposes to decrease turnaround times for all major categories of testing to 30 days.
5	NY	Nassau County \$390,929	Nassau County (NY) will be awarded \$390,929 to hire one Forensic Geneticist II and one Forensic Geneticist Trainee for the following project goals: (1) continuing to accept all property crime evidence while decreasing analysis backlogs and turnaround time to deliver test results associated with current caseloads; (2) to decrease backlog case reviews; and (3) to complete the validation of state-of-the-art techniques which will result in decreases in case turnaround time.
5	MN	City of Minneapolis \$442,140	The City of Minneapolis (MN) will be awarded \$442,140 to expand existing computer forensic investigation capabilities within the Minneapolis Police Department (MPD) Computer Forensics Section. The program goals are to: increase procurement of digital media evidence instrumental in proving criminal activities; increase procurement of digital media evidence instrumental in identifying financial assets and demonstrating their derivation from criminal activity and/or criminal enterprise; provide additional prosecutorial examination of cases with substantial digital evidence and documentation in regard to issuance of criminal charges, case preparation, and criminal prosecution; disrupt and dismantle criminal enterprises and organizations related to, or operating in, the Minneapolis area; and reduce violent crimes such as homicide, aggravated assaults, robbery, and child pornography which are typically attendant to narcotics trafficking and criminal enterprise.

6	OR	The Children's Center of Clackamas County \$574,000	The Children's Center of Clackamas County, Oregon (the Children's Center) will be awarded \$574,000 to retain threatened jobs and create new jobs to increase services to child abuse victims in the underserved Clackamas County region. With this funding, the program expects to meet its service expansion goals of an additional 330 children in year 1 and 365 in year 2 (goals are based on a 10-percent annual increase from a baseline of 300 per year). It also expects to strengthen collaborations, reduce wait times for most-urgent cases to under 48 hours, and keep the initiative on track to doubling service capacity within 5 years and creating more jobs in services for abused children. The Children's Center program design is consistent with established best practice as determined by the U.S. Department of Justice's Office of Juvenile Justice and Delinquency Prevention. The Center incorporates all key elements required of "Model Programs," including: a) a child-appropriate facility, b) a multidisciplinary team, c) a designated legal entity responsible for program and fiscal operations, d) culturally competent policies and practices, e) forensic interviews conducted in an objective, nonduplicative manner, f) medical evaluation and treatment, g) therapeutic intervention, h) victim support and advocacy, and i) case review and tracking. Child welfare and law enforcement agencies refer children to the Center based on suspicion of abuse.
6	WA	King County Sexual Assault Resource Center \$831,463	The King County Sexual Assault Resource Center (KCSARC), Washington State, will be awarded \$831,463 to sustain and strengthen its Legal Advocacy Services (LAS) for victims of sexual assault. The program will provide needed services to approximately 2,200 victims of sexual assault over a 2-year period. The new hires will 1) provide information about the criminal justice process; 2) accompany victims to all interviews; 3) troubleshoot cases; 4) secure protection orders; and 5) assist in trial preparation, court accompaniment, and sentencing accompaniment, including assistance with victim impact statements. Legal advocate team members each specialize in serving specific populations (e.g., Spanish-speaking, elderly, developmentally disabled, cybercrime victims, and child/youth victims). KCSARC operates LAS, the most indepth legal advocacy program in the country, which helps reduce the rate of reoffense by empowering victims to pursue their cases. If victims do not file charges, offenders are not held accountable and may reoffend—at tremendous cost to victims and society. The legal advocates coordinate services with 31 law enforcement jurisdictions and 3 court systems; they are essential members of the system that helps ensure justice for sexual assault victims. LAS also will be funded to create a full-time court watch specialist who will recruit and train community volunteers to serve as court monitors—thus strengthening legal advocacy services and the overall criminal justice system, with the goal of 2,160 total court-monitoring hours by volunteers.
6	ОН	The Research Institute at Nationwide Children's Hospital \$541,190	The Nationwide Children's Hospital Research Institute, Ohio, will be awarded \$541,190 to augment and expand an enhanced child advocacy center model. The Center for Child and Family (CCFA) is a state-of-the-art, evidence-based and progressive approach to supporting abused children through one stop, comprehensive services for victims and their nonoffending family members with a colocated law enforcement presence (i.e., detectives and prosecutors). CCFA also provides support to victims of domestic violence, and these services are coordinated at treatment for both child and mother. Assessment, treatment, case preparation, and followup care are made available to families. While CCFA served more victims in 2008 than in prior years, it has also experienced the highest reduction in workforce, cutting back on positions because of the Ohio economy. This project will help to significantly increase the number of child victims receiving the services needed for successful treatment, and prepare for the prosecution phase of their experience. Project goals are: 1) support for and integration of child abuse and domestic violence assessments, treatment and investigation, using an enhanced model of child advocacy centers;  2) greater presence of prosecutors within the multidisciplinary team during the initial investigations to improve prosecution rates; 3) consistent and effective, outcome-focused case tracking across agencies.

6	WA	Seattle Police Department \$146,039	The Seattle Police Department (SPD), Washington State, will be awarded \$146,039 to improve resources and services for the city's commercially sexually exploited youth. SPD will create one new position—a Prostituted Youth Victim Advocate (the advocate)—to be housed at a community-based agency. This advocate will identify, engage, and support prostituted youth, helping them protect themselves, navigate complex systems, and gain access to existing services, including the newly implemented Residential Recovery Program for Prostituted Youth (RRPPY). The City of Seattle has facilitated a coordinated planning process with community leaders to implement RRPPY. The advocate will be a key part of the coordinated community response to prostituted youth, and specifically, enabling them to leave prostitution, reintegrate into society, and live a stable, productive, crime-free, and independent life. The advocate will provide intensive advocacy services for an estimated 30 youth per year—a total of 60 during the 2-year grant.
6	MO	Metropolitan Organization to Counter Sexual Assault \$270,619	The Metropolitan Organization to Counter Sexual Assault (MOCSA), Kansas, will be awarded \$270,619 to improve the systems response to victims of sexual violence in underserved communities over a 2-year period. The funding will support the Mapping Individual Solutions to Trauma (MIST) program. MIST will increase underserved sexual violence victims' access to services, promote victims' participation in the criminal justice system, and provide therapy and support to promote healing from the trauma of sexual violence. In addition, MIST will address the following goals: 1) maintain and enhance MOCSA's proactive and successful approach to meeting the needs of underserved victims of sexual violence. This includes retaining a Special Projects Coordinator (SPC), who will 1) coordinate and facilitate 10 collaborative partnerships with agencies that focus on the underserved, ensuring integrated and colocated services and 2) conduct 100 training and education sessions for law enforcement and training/roundtables for MOCSA staff and the community to improve knowledge and skills related to on underserved communities. This funding will increase MOCSA's capacity by 15 percent, improving the community response to victims of sexual violence with Limited English Proficiency (LEP). This includes creating a bilingual Advocacy and Outreach Specialist, who will 1) provide culturally sensitive advocacy and supportive counseling to 80 LEP sexual violence victims and their families and 2) conduct presentations designed to enhance the community's response and coordination. MCOSA will increase its direct service capacity by 20 percent and decrease the waiting list for services, by hiring a Crisis Intervention Specialist, who will offer counseling, therapy, and advocacy to underserved victims of sexual violence and their families. These services will be integrated and colocated at 10 community agencies, removing barriers to education, support, and treatment. With this award, MOCSA will continue to serve as the rape crisis center and primary
6	AK	Alaska Native Justice Center \$585,379	The Alaska Native Justice Center (ANJC), Alaska, will be awarded \$585,379 over 2 years to improve resources and services to crime victims. ANJC, in partnership with the Standing Together Against Rape organization, will work to enhance the capacity of the Sexual Assault Response Team in Anchorage, Alaska. ANJC will use this grant to hire two case managers and one licensed clinical social worker. In addition to creating three new positions, ANJC will use a multidisciplinary approach to providing intensive case management to 100 victims of sexual assault and therapeutic interventions to 50 victims at high risk of revictimization. Created in 1993, ANJC is a private, tribal nonprofit organization that addresses the unmet civil and criminal justice needs of Alaska Natives. ANJC partners with local organizations to advocate for crime victims and develop interventions to proactively empower the community.

6	ОН	Cleveland Rape Crisis Center \$406,045	The Cleveland Rape Crisis Center (CRCC), Ohio, will be awarded \$406,045 to enhance therapeutic services to survivors of sexual assault. The program will 1) provide therapeutic services to 1,150 survivors over a 2-year period, increasing the number of clients receiving therapeutic services by 40 percent; 2) decrease the wait for services by at least 50 percent (survivors of sexual assault have had to wait 12–16 weeks for therapy); 3) streamline the intake, discharge, and followup processes for clients; and 4) enhance its therapeutic services' evidence-based approaches. With over 35 years of experience, CRCC is viewed as a model rape crisis center and is approached to mentor and train other organizations and professionals in the field. CRCC has a history of effectively building strong partnerships and coalitions as well as bringing about systematic change in the community and will continue to do so with this award. The program will also fund three positions—Case Manager, Family Therapist, and Group Therapist & Outreach Coordinator—thus ensuring that survivors of sexual assault receive the services necessary to lessen their trauma. The award, together with the goals of this program and CRCC's capacity, will ensure the successful coordination and implementation of Enhancing Therapeutic Services for Survivors of Sexual Assault.
6	ОН	Children's Hospital Medical Center of Akron \$882,550	The Children's Hospital Medical Center of Akron, Ohio, will be awarded \$882,550 to expand the existing Children At Risk Evaluation (C.A.R.E.) Center services to include trauma intervention services (TIS) for child crime victims. The project has the following goals: 1) expand the infrastructure of C.A.R.E. to include TIS, through the hiring and training of additional staff, revision of the program protocol, establishment of grant financial management, and the development of psychosocial educational materials for children who have been victims of crime and their families; 2) implement expanded TIS in both locations of C.A.R.E. (Akron and Youngstown); and 3) through the provision of TIS, increase the participation of victims in the criminal justice system, and consequently, the prosecution of child physical and sexual abuse. Children who are victims of physical or sexual abuse will be identified by 1) referral from outside agencies, including law enforcement agencies, Child Protective Services, private physicians and 2) Children's Hospital Emergency Department personnel at any of the four Children's Hospital Medical Center emergency department locations. Services to be provided include immediate trauma-informed, home-based crisis intervention counseling, case management, advocacy throughout the criminal justice system, and psychosocial education for families regarding trauma symptoms and treatment.
6	CA	South Bay Community Services \$500,000	South Bay Community Services (SBCS), California, will be awarded \$500,000 to provide comprehensive, neighborhood-based services for victims of domestic violence (DV) in close collaboration with local law enforcement agencies. The Domestic Violence Response Team, which responds to calls from police around the clock, 1) visits homes where DV recently occurred to assess the needs and safety of all victims in the household and 2) provides crisis intervention, safety planning, service referrals, and followup. SBCS also provides a range of comprehensive services for DV victims, including 1) referrals, 2) counseling, 3) shelter services, 4) emergency food and clothing, 5) transitional housing, 5) therapeutic preschool, 6) trauma-informed co-occurring substance abuse and mental health recovery services, 7) independent living skills, 8) public assistance help, and 9) employment assistance.

6	OR	Sexual Assault Resource Center \$113,427	The Washington County Sexual Assault Resource Center (SARC), Oregon, will be awarded \$113,427 to respond and provide services to Minor Victims of Domestic Sex Trafficking (MVDST) over a 2-year period. The program will provide a coordinated response project, which includes 1) training for first responders on MVDST identification and response; 2) case management and service coordination for victims; 3) collection of consistent data on MVDST across agencies; and 4) provision of appropriate support services for victims. SARC expects to provide essential services to 50 MVDST during the project, which include, but are not limited to, 1) a round-the-clock crisis line; 2) advocacy and case management; 3) law enforcement intervention; 4) mental health, housing, and medical services; and 4) substance abuse services. Program funding will pay for a MVDST Program Coordinator and Case Manager, who will ensure case management and the provision of adequate services for MVDST, in addition to training and educating the community, law enforcement personnel, and professional allies to identify MVDST—that is, training 80 police officers, sheriffs, district attornies, child welfare workers, and NGOs; 200 community partners and 45 volunteers, who will answer the crisis line. The program will also fund MVDST-trained investigators, available after hours to respond to and investigate MVDST cases, with the goal of protecting victims and increasing the chance of prosecution. For more than 33 years, SARC has been the Washington County agency providing sexual assault crisis intervention and support. This funding will enable SARC to continue serving victims of sexual violence and improving the understanding and response to community MVDST.
6	IL	Illinois Coalition Against Sexual Assualt \$1,700,000	The Illinois Coalition Against Sexual Assault (ICASA), Illinois, will be awarded \$1,700,000 to preserve and create sexual violence counseling and advocacy positions over an 18-month period. ICASA, which has subcontracted and monitored funds to local crisis centers since 1982, is the primary conduit for all state and federal funds to Illinois rape crisis centers (RCCs). Project funding will restore and expand services to victims of sexual violence and support one full-time equivalent (FTE) staff position (counselor or advocate) at each of the 33 Illinois RCCs and provide an estimated 19,000 hours of service to 3,800 sexual assault victims and their significant others. This programming will allow RCCs to continue providing free, confidential services to adult and child sexual assault victims. Each of the FTE positions will provide 1) 24-hour medical and criminal justice advocacy; 2) telephone and in-person counseling, through individual-, group-, short- and long-term interventions; and 4) outreach to underserved geographic areas and populations. All of these services assist in trauma recovery. In addition, the funding will retain the grant manager in the ICASA office. ICASA's full-time grants director will monitor grantee compliance and provide training and technical assistance to the RCCS. ICASA, long recognized as the primary Illinois funder and manager of sexual assault victim services, sets RCC standards and credentialing requirements. The coalition monitors each RCC, guaranteeing that victims in rural communities, middle-size cities, suburbs, and inner-city Chicago each receive a comparable response.

6	OR	National Crime Victim Law Institute \$1,689,600	The National Crime Victim Law Institute (NCVLI) will receive \$1,689,600 to ensure that 1) a national network of victims' rights legal clinics and pro bono attorneys is readily available to help victims assert and seek enforcement of their rights, and 2) this network has access to expert training and technical assistance. NCVLI, in partnership with eight legal clinics, will leverage its years of enforcement experience to help fill this gap. The project has three goals: 1) upon launch, to immediately provide pro bono legal representation to victims by continuing services at eight pro bono legal clinics; 2) to create and implement continuing legal education (CLE) courses to a) train attorneys to represent victims and b) increase NCVLI's national network of pro bono attorneys; and 3) provide expert technical assistance on rights assertion and enforcement. The project will produce the following: 1) eight clinics directly representing victims and coordinating on a quarterly basis; 2) eight CLEs that are replicable nationwide; 3) increased membership in the National Alliance of Victims' Rights Attorneys and its provision of pro bono services; and 4) creation and distribution of technical assistance materials nationwide. The project will ensure that victims have meaningful rights and that the United States moves a step closer toward fulfilling its promise of victims' rights.
6	СО	First Judicial District Attorney's Office \$149,029	The First Judicial District Attorney's Office, Colorado, will receive \$149,029 to provide comprehensive, rapid response in the prosecution of felony domestic violence (DV) cases. The enhanced intervention will provide essential new responses for the prosecution of felony DV and will augment and strengthen its current efforts by providing training to law enforcement and essential information regarding community resources for felony DV victims. The District Attorney's Office will create a new position, the family violence resource coordinator, to provide the following services: 1) community outreach, 2) information and referral, 3) case management, 4) identification of expert witnesses for use in trials, 5) ongoing evaluation of programs, 5) identification of felony DV cases with children in the home, and 6) development of a resource clearinghouse.
6	ОК	Resource Center \$69,200	The Okmulgee County Family Resource Center, Inc. (OCFRC), Oklahoma, will receive \$69,200 for its Creek County Court Appointed Special Advocate (CASA) program, with the goal of increasing the number of volunteer advocates recruited and trained to serve children by 20 annually during the grant cycle. Likewise, the project will increase the number of children served in juvenile court by 40 annually during the grant. The CASA program supports and promotes court-appointed volunteer advocacy for abused and neglected children so that these children can thrive in safe, permanent homes. The objectives will be accomplished using a variety of proven recruitment and training strategies. Among the strategies for recruitment are 1) advertising in each of three local newspapers and on the OCFRC web site; 2) placing public service announcements on local radio and television stations; 3) circulating a CASA information booth among high traffic, public locations; and 4) making at least two personal appearances each month to appeal to local civic and religious organizations. To allow for routinely high rates of volunteer attrition early on (e.g., due to failed background checks), CASA will be to recruit and screen 25 new applicants annually. Also on an annual basis, CASA volunteer training for the project will be accomplished though the three, 30-hour group training sessions that are presently planned for Creek County plus one additional component—an independent study option recently found useful in CASA's Creek Nation Tribal Court program for dealing with some logistical issues (e.g., driving distance to training). With each training group composed of 12–15 trainees, group sessions are expected to produce 36–45 volunteers annually—approximately twice the 2008 total.

7	MI	\$466,320	Cass County, Inc. will be awarded \$466,320 to sustain essential services for Cass County Family Treatment Center (CCFTC) program participants and to take problem-solving justice principles to scale (e.g., by expanding programming in criminal courts and in the county jail, applying principles to all family court cases, and to the state level by networking and providing mentoring to other jurisdictions for program startup), and to sustain CCFTC beyond the grant period via creation of a standalone non-profit organization to act as the fundraising arm of CCFTC. The overarching goal of CCFTC is to provide homes that are stable, permanent, safe, and healthy for children who have been victims of abuse and neglect because of parental substance abuse. Major deliverables for this project are 1) a cost benefit analysis, 2) a detailed report of activities that support collaborative partnerships to take problem-solving courts to scale, 3) quarterly and annual reports for accountability and transparency, 4) annual program evaluations with recommendations for continuous program improvement, and 5) the establishment of a non-profit organization to serve as a fund-raising arm for program sustainability beyond grant funding.
7	WA		Snohomish County will be awarded \$3,000,674 to maintain problem-solving courts, which will contribute to economic recovery and improved service delivery to substance abusing offenders. The economic goals of the Recovery Act will be met through strategies to re-hire, create, and preserve staff for rebuilding the problem-solving courts to 2008 participant levels, and the court and community providers will be able to enhance these initiatives, reducing violent crimes and improving services to the participants. Major deliverables for this project include the following: (1) employing or reemploying program staff; including a juvenile probation counselor, a deputy prosecuting attorney, a part-time legal secretary, a judicial coordinator, drug court coordinators (adult, family, and juvenile), a program manager, a grant accountant, a part-time juvenile community corrections officer, a senior drug court coordinator, and a community/education program specialist; (2) rebuilding the drug treatment courts' capacity for adult drug court from 60 to 150, maintaining capacity for juvenile offenders at 50 and raising it for at-risk youth from 12 to 25, and reinstating the family court to 25; (3) facilitating each drug court team to build a more effective program by identifying gaps and creating strategies; (4) developing and implementing a plan for statistical analysis and strategies related to best practices to track case outcomes, increase collaboration, and explore research-based treatment models for implementation; and (5) implementing the evidenced-based program Moral Reconation Therapy in the adult drug court.
7	ОН	Inc. \$302,816	Oriana House, Inc. (OHI) will be awarded \$302,816 to develop and implement the evidence-based OHI Employment Readiness Center (ERC). ERC will provide a fully functional employment resource room with five computers, two job search kiosks, and two full-time staff members. In addition, the ERC program will provide a variety of services based on evidence-based practices including: 1) employment assessment, 2) case management, 3) education-related programming (e.g., General Educational Diploma (GED) assistance), 4) cognitive self-change, 5) employment readiness classes, 6) job search boosters, and 7) employment aftercare. This program will lead to the creation of two new jobs, helping to alleviate not only specialty court client unemployment but regional unemployment as well. The major deliverables of this project include: 1) Employment-related assistance provided to 50 percent of specialty court clients (approximately 335), and 2) an 80% employment rate for clients who receive programming. To accomplish our goals, we will coordinate with four Summit County specialty courts: The Akron Municipal Drug Court, the Summit County Felony Drug Court, the Summit County Family Violence Court, and the Summit County Re-Entry Court.

7	IN	Madison County \$970,782	Madison County will be awarded \$970,782 to expand its Unified Courts comprised of drug court, mental health court, and reentry court. Using these funds, the county will increase the capacity of all the problem-solving courts and bring them under one "umbrella" administration to reduce conflicts, gaps, and inconsistencies in existing services that might otherwise go unrecognized. Major deliverables under this project include: 1) Efficient, comprehensive, and cost-effective program administration; 2) flexible case management and court-specific probation supervision; 3) a comprehensive plan for development and implementation of a youth court; and 4) evidenced-based, problem-solving program design through technical assistance.
7	MI	Muskegon County \$500,688	Muskegon County will be awarded \$500,688 to provide a DWI (Driving While Intoxicated) Sobriety Court program serving 125 participants per year to divert both jail and prison sentences. The goal of this project is to provide a coordinated, family-centered approach to substance abuse services by integrating the judicial system with community resources to improve public safety, reduce the cost of recidivism, divert jail and prison sentences, and increase accountability of those involved in criminal activity. Major deliverables under this project include: (1) Retaining and hiring staff/positions to maintain the program; (2) reducing the cost of criminal activity through reducing jail admissions and the average length of stay for the target population; (3) increasing coordination of effective rehabilitation services for eligible participants; (4) reducing drug-related probation violations for eligible participants; and (5) communicating with the Muskegon County Criminal Justice Coordinating Council, incorporating all specialized programming such as Sobriety Court, Jail Diversion, and Community Re-Entry programs in conjunction with innovative pilots including the County Jail Learning Center program and a housing pilot.
7	ОК	Community Service Council of Greater Tulsa \$914,580	Community Service Council (CSC) of Greater Tulsa will be awarded \$914,580 to increase local employment and job retention to support the enhanced performance and productivity of the Tulsa Problem Solving Court (PSC) system. CSC will accomplish this goal by attaining the following objectives: 1) Increasing the effectiveness of the PSC system by expanding the personnel of the PSC staff, the district attorney's office, and college internship programs; 2) increasing the effectiveness of PSC substance abuse (SA) and mental health (MH) treatment programs through the targeted training of 75 community-based SA and MH treatment staff; and 3) increasing the long-term employment prospects for SA offenders who successfully complete the best-practice PSC therapeutic and rehabilitative SA/MH treatment programs. Major deliverables of CSC of Greater Tulsa under this project include: 1) Adding five new staff persons; contracting to add an assistant district attorney; contracting to engage a training consultant; creating PSC training materials; 2) providing ongoing community partner training process to improve competence in working with PSC participants; 3) providing an improved understanding and accommodation among court and legal officials so that they can respond constructively to the subtleties of the behavior change process (e.g., effectively dealing with slips, lapses, etc.); and 4) providing enhanced veterans' mentoring as well as college internships.

7	CA	Chula Vista Police Department \$357,330	The Chula Vista Police Department will be awarded \$357,330 to establish a community prosecution unit in order to improve public safety levels at Chula Vista apartment complexes and to engage in extensive outreach with all stakeholders to obtain their perspectives on crime and disorder problems at the properties and their suggestions for improving the complexes. This project will create one deputy city attorney position and a part-time legal assistant position, and establish the Neighborhood Prosecution Unit in the City of Chula Vista. Major deliverables under this project include: (1) Developing guidelines for addressing problem apartment complexes based on best practices research; (2) working with apartment complex operators and tenants to develop site-specific plans for improving public safety levels at high crime complexes; (3) pursuing increasingly strong civil and/or criminal sanctions/means for holding problem apartment complex operators accountable for safety at properties; and (4) evaluating the impact of this initiative on police call-for-service levels at apartment complexes, the cost to the police department to provide services to apartment complexes before and after intervention, and the perceived safety level at problem apartment complexes before and after intervention.
7	СО	Colorado State Judicial Department \$2,701,012	The Colorado State Judicial Department will be awarded \$2,701,012 to support the Colorado Drug Court and DUI (Driving Under the Influence) Court's Statewide Enhancement Project. Grant funds will be used to create 15 new full-time equivalent (FTE) probation officers, probation supervisors, support services staff, and drug court coordinators. Major deliverables under this project include: 1) Hiring eight probation officer FTE, one probation officer supervisor FTE, and one support staff FTE dedicated to adult drug court and DUI court in Colorado; 2) hiring five drug court coordinators FTE dedicated to drug court and DUI court in Colorado; 3) serving 15 percent more offenders (900) through adult drug courts in Colorado; and 4) making operational up to four nationally trained DUI court programs.
7	ОН	of Alcohol and	Ohio Department of Alcohol and Drug Addiction Services will be awarded \$3,165,011 to improve both the treatment and criminal justice outcomes for participating offenders. These outcomes include rearrest reduction, greater treatment completion, reduced use of alcohol and other drugs, and abstinence at program discharge. The purpose of the family drug courts is to improve treatment outcomes and increase family reunification. This project's main objective will be to preserve the jobs of staff members employed by the 23 drug court programs. Success will be measured by the number of jobs retained (by type) because of Recovery Act funding. Major deliverables under this project include (1) maintaining project staff, (2) maintaining continuity of services, (3) attending required grantee meetings, (4) submitting required programmatic and fiscal reports, and (5) sustaining the project after the federal grant award.

8	DC	National Criminal Justice Association \$1,000,000	The National Criminal Justice Association (NCJA) will be awarded \$1,000,000 to work collaboratively with the State Administering Agencies (SAAs) in developing their statewide plans and in using evidence-based practices and data-driven strategies for the proper use of federal assistance for criminal justice provided through the Recovery Act Byrne Justice Assistance Grant (RA JAG) Program. NCJA will develop, design, and deliver a 24-month substantive program to provide onsite technical assistance and document effective strategies and programs supported by the RA JAG program. The major deliverables for this project include: 1) Monthly reports providing updates by state of the programs and strategies developed and implemented by SAAs; 2) onsite technical assistance; 3) 18 webinars for SAAs to share information on federal requirements pertaining to the Recovery Act and state strategies to meet those requirements; 4) online surveys, needs assessments, evaluations, and pre- and post-testing instruments; 5) 4 semiannual meetings of SAAs to discuss implementation of RA JAG program funds; 6) dissemination of resource materials pertaining to evidence-based practices, data-driven strategies, policy guidance, and performance measures; 7) strategic planning and other training; and 8) a case study documenting the lessons learned and promising practices from statewide planning in the use of RA JAG funding.
8	NY	Partnership for a Drug-Free America \$1,400,000	Partnership for a Drug-Free America will receive \$1,400,000 to create and implement the Police And Communities Together (PACT 360) program as a law enforcement-led community prevention education system to deal with existing drug issues and rapidly respond to emerging drug threats. The goal is to reduce illicit drug use and its accompanying criminal behavior, thereby improving the functioning of the criminal justice system. The initial focus will be on methamphetamine, prescription, and over-the-counter drug abuse by teens. Tools for addressing additional drug issues will be added to the program on an ongoing basis.
8	VA	The International Association of Chiefs of Police Inc \$507,692	The International Association of Chiefs of Police will be awarded \$507,692 to design and deliver a 12-month nationwide education and training program designed to facilitate frontline support for information-sharing efforts among state, local, and tribal (SLT) law enforcement agencies. The principal goal of this project is to promote implementation of the National Strategy for Information Sharing and the Information Sharing Environment by training chief executive officers of SLT law enforcement agencies. The outcomes of this project will include the following: Providing a baseline understanding of information sharing, the role of SLT law enforcement, and the implementation of intelligece-led policing and Suspicious Activity Reporting; enhancing information sharing and regional law enforcement collaboration while ensuring privacy and protecting civil rights; fostering an organizational culture that recognizes the importance of fusing all-crimes and all-hazards information to include suspicious activity indicative of terrorist preoperational activity, whether criminal or non-criminal in nature, through public-private partnerships and intergovernmental collaboration; and forging a nationwide, integrated network of SLT fusion centers with baseline capabilities and business practices that facilitate effective information sharing to prevent terrorist attacks.

8	MI	Michigan State University \$1,000,000	Michigan State University will be awarded \$1,000,000 to provide a training and technical assistance (TTA) program known as the Drug Market Intervention (DMI) Training Program. This will be achieved through 2 cycles of the TTA program with teams from 9-10 communities throughout the United States. The goal is to equip these communities to implement the research-driven and evidence-based DMI model and to thereby achieve the following objectives: 1) Close down at least one open-air drug market, 2) reduce crime and disorder in the targeted neighborhood, 3) improve the quality of life within the neighborhood, 4) improve police/community relationships, and 5) establish multiagency and police/community problem-solving partnerships. In addition, this program will produce a suite of enriched web-based resources that will be provided to the participating cities as well as made publicly available. The program will also include case study assessments to inform the Bureau of Justice Assistance and to assist with refining the training and technical assistance components. The case studies will be the foundation for a revised lessons learned document and briefing papers on the evidence emerging about the impact of DMI on violent and drug crime and community safety.
8	MD	National Fatherhood Initiative \$592,308	The National Fatherhood Initiative (NFI) will receive \$592,308 to provide national training and technical assistance to practitioners in federal, state, and local criminal justice and corrections agencies, along with other reentry practitioners, on fatherhood programming as a tool to increase employment and reduce recidivism among ex-offenders. The training and technical assistance will include training institutes for corrections staff, presentations at practitioner conferences, site visits, phone/email technical assistance, webinars, podcasts, CD/DVDs, and other distance learning. NFI plans to reach at least 7,500 practitioners during the grant period.